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The 121st annual general shareholders' meeting: 11 a.m., Tuesday, February 26, 1985, Holiday Inn City Centre, London, Ontario, Canada.

Preference shares series G and common shares are listed on Toronto and Montreal Stock Exchanges under the stock symbol CT.

Transfer agent and registrar, The Canada Trust Company at its principal offices in Vancouver, Calgary, Regina, Winnipeg, London, Toronto and Montreal.

V-Day valuation of common shares as at December 22, 1971 is \$12.50 adjusted for the two-for-one share split

on March 26, 1984. Head Office: Canada Trust Tower, 275 Dundas Street, London, Ontario, Canada N6B 3L1.

Head Office: Canada Trust Tower, 275 Dundas Street, London, Ontario, Canada N6B 3L1.
Executive Office: Canada Trust Building, 110 Yonge Street, Toronto, Ontario, Canada M5C 1T4.

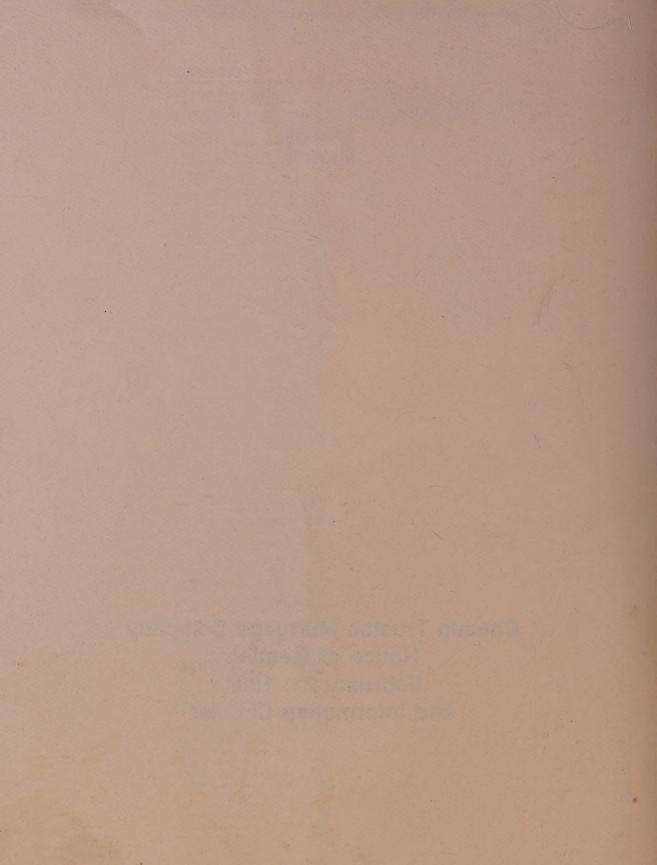
THE CANADA TRUST COMPANY
P.O. Box 49390, Bentall Postal Station
1055 Dunsmuir Street
Vancouver, B.C.
V7X 1P3

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The 121st annual general shareholder London, Ontario, Canada.
Preference shares series G and commustock symbol CT.
Transfer agent and registrar, The Cana Winnipeg, London, Toronto and Monti V-Day valuation of common shares as on March 26, 1984.
Head Office: Canada Trust Tower, 275 Executive Office: Canada Trust Buildin,

Canada Trustco Mortgage Company
Notice of Meeting
February 21, 1984
and Information Circular



# NOTICE OF MEETING

# ANNUAL AND SPECIAL GENERAL MEETING OF SHAREHOLDERS

Notice is hereby given that the One Hundred and Twentieth Annual and a Special General Meeting of the Shareholders of Canada Trustco Mortgage Company will be held in the Commonwealth Ballroom of the Holiday Inn - City Centre Tower at 300 King Street in London, Ontario, Canada on Tuesday, the Twenty-first day of February, 1984 at 11:00 o'clock in the forenoon, for the purposes of:

- 1. receiving the Annual Statement and Report to Shareholders (a copy of which is enclosed);
- 2. considering and, if deemed advisable, approving with or without variation a resolution enacted by the Board of Directors of the Company on the 24th day of January, 1984 authorizing an application for Supplementary Letters Patent under the Loan Companies Act of Canada to alter the authorized capital of the Company by subdividing, reclassifying and changing the common shares of the par value of Two Dollars each on a two-for-one basis into common shares of the par value of One Dollar each. The full text of the resolution is reproduced in the accompanying information circular;
- 3. considering and, if deemed advisable, confirming with or without variation By-law Number 62, being a by-law with respect to the number of common shares that the Directors are authorized to allot and issue from time to time for employee share purchase and stock option plans. The full text of this by-law is reproduced in the accompanying information circular;
- 4. electing Directors;
- 5. appointing Auditors; and
- 6. transacting such other business as may properly be brought before the meeting.

Please read the enclosed Information Circular for complete details.

By Order of the Board

C. R. CLARKE, Secretary

February 3, 1984, LONDON, Ontario

Shareholders who are unable to attend the meeting are requested to date, sign and return the enclosed form of proxy in the pre-addressed and postage-paid envelope.

#### **SOLICITATION OF PROXIES**

THIS INFORMATION CIRCULAR IS FURNISHED IN CONNECTION WITH THE SOLICITATION BY MANAGEMENT OF CANADA TRUSTCO MORTGAGE COMPANY (REFERRED TO AS THE "COMPANY") OF PROXIES TO BE USED AT THE ANNUAL AND A SPECIAL GENERAL MEETING OF SHAREHOLDERS OF THE COMPANY TO BE HELD ON THE 21ST DAY OF FEBRUARY, 1984 AT THE PLACE AND TIME AND FOR PURPOSES SET OUT IN THE NOTICE OF MEETING ACCOMPANYING THIS INFORMATION CIRCULAR. The solicitation of proxies will be primarily by mail and some might be solicited by regular employees of the Company at nominal cost. The cost of solicitation will be borne by the Company.

#### APPOINTMENT AND REVOCATION OF PROXIES

The persons named in the enclosed form of proxy are directors and officers of the Company. A SHAREHOLDER MAY APPOINT SOME OTHER PER-SON AS A REPRESENTATIVE AT THE MEETING BY DELETING THE NAMES AND ADDRESSES OF THE DESIGNATED PERSONS AND INSERTING SUCH OTHER PERSON'S NAME IN THE BLANK SPACE PRO-VIDED IN THE FORM OF PROXY OR BY COMPLETING ANOTHER PROPER FORM OF PROXY AND IN EITHER CASE, DELIVERING THE COMPLETED PROXY TO THE SECRETARY OF THE COMPANY IN TIME FOR USE AT THE MEETING. A person appointed as a proxy must be a shareholder of the Company. A shareholder who has given a proxy may revoke it either (a) by signing a proxy bearing a later date, or (b) by signing written notice of revocation. To be effective, evidence of revocation must be received by the secretary of the Company before any vote at the meeting has been cast pursuant to the authority conferred by such proxy.

#### **EXERCISE OF DISCRETION BY PROXIES**

The persons named in the enclosed form of proxy will vote or withhold from voting the shares in respect of which they are appointed in accordance with the direction of the shareholders appointing them. IF NO DIRECTION IS GIVEN, SUCH SHARES WILL BE VOTED FOR APPROVAL OF THE ANNUAL STATEMENT AND THE REPORT THEREON, APPROVAL OF A RESOLUTION AUTHORIZING AN APPLICATION FOR SUPPLEMEN-

TARY LETTERS PATENT UNDER THE LOAN COMPANIES ACT (CANADA) TO ALTER THE AUTHORIZED CAPITAL OF THE COMPANY, CONFIRMATION OF BYLAW NUMBER 62, ELECTION OF DIRECTORS, APPOINTMENT OF AUDITORS, ALL AS STATED IN THIS INFORMATION CIRCULAR, AND APPROVAL OF ALL ITEMS PROPERLY COMING BEFORE THE MEETING, INCLUDING AMENDMENTS OR VARIATIONS OF MATTERS SET OUT IN THE NOTICE OF MEETING. At the time of printing this information circular, management of the Company knows of no such amendments, variations or other matters to come before the meeting other than those referred to in the notice of meeting.

# VOTING SHARES AND PRINCIPAL HOLDERS THEREOF

As of January 20, 1984 the Company had issued and outstanding a total of 10,579,850 common shares each with a par value of two dollars (\$2.00) and, subject to the limitations summarized below and contained in the Loan Companies Act of Canada and in the Letters Patent of the Company issued thereunder, each such share is entitled to one vote.

The Manufacturers Life Insurance Company (ManuLife) beneficially owns 2,580,753 shares, being 24.39% of common shares issued.

Under provisions of the Canadian and British Insurance Companies Act, by which ManuLife is regulated, its maximum beneficial ownership of Canada Trustco's issued common shares is limited to 30%.

However, Canada Trustco's charter prohibits the registration of common shares if the total number held by a purchaser and associates would exceed 10% of common shares issued. The charter also limits the number of votes which may be cast by any shareholder and associates at a shareholders' meeting to 10% of common shares issued. In the opinion of legal counsel the charter provisions are valid and enforceable. ManuLife has indicated its awareness of these restrictions.

In addition, the Loan Companies Act of Canada provides that a non-resident shareholder which beneficially owns in excess of 10% of the common shares of a federally incorporated loan company may not vote the shares. As the policyholders of ManuLife having voting rights are entitled to elect its directors, and a majority of such

policyholders may be non-residents, the question of whether ManuLife is technically a non-resident for purposes of the Loan Companies Act has arisen. ManuLife has stated that it is a resident of Canada. However, on the advice of counsel, the board has determined, under the terms of the Loan Companies Act, that the shares held by ManuLife should not be voted until ManuLife's status for the purposes of the Loan Companies Act is clarified by the provision of appropriate evidence to the board or amendment of the governing statute, or a decision of the courts.

To the knowledge of the directors and officers of Canada Trustco Mortgage Company no other person or company beneficially owns or exercises control or direction over common shares carrying more than 10% of the votes attached to such common shares of the Company. However, a number of common shares are held in nominee names.

No record date having been fixed by the directors for determining the holders of shares who may vote at the meeting, all persons who are registered common shareholders at the close of business on the business day immediately preceding the meeting will, subject to the limitations mentioned above, be entitled to vote.

#### SPECIAL BUSINESS OF THE MEETING

The shareholders will be asked to consider and, if thought advisable, approve a Resolution authorizing an application for Supplementary Letters Patent and enact By-law Number 62, copies of which are annexed hereto as Schedules "A" and "B" respectively.

# Application for Supplementary Letters Patent

To improve the marketability of the Company's common shares, it is proposed to make an application for Supplementary Letters Patent under the Loan Companies Act of Canada to alter the authorized capital of the Company by subidividing each common share of the par value of \$2.00 each, whether issued or unissued, into two common shares of the par value of \$1.00 each. The Directors enacted an appropriate resolution on the 24th day of January, 1984 and recommend approval thereof by the shareholders.

# By-law Number 62

In 1982 the shareholders confirmed By-law Number 60,

which authorized the Directors to implement employee share purchase and option programs for the employees and to allot and issue common shares from time to time to plans established for such programs, provided the number so issued should not exceed 500,000 shares. The Directors implemented such plans and since that time have alloted to such plans some 450,000 shares. Being of the view that such plans continue to provide incentive to greater effort and encourage employee participation as shareholders of the Company, the Directors recommend confirmation of By-law 62, which amends By-law 60 by providing that the number of common shares the Directors may allot and issue for such employee plans shall not exceed 1,000,000 rather than the present limit of 500,000 shares. If the Supplementary Letters Patent referred to above are obtained, the number of shares for such purpose will increase accordingly.

#### **ELECTION OF DIRECTORS**

The by-laws of the Company provide for the affairs of the Company to be managed by a board to be elected annually consisting of not less than fifteen nor more than thirty Directors as determined by the Board. The Board passed a resolution on January 25, 1983, which states that the Board determines the size of the board will be 27, being within the limits set by the By-law. IN THE ABSENCE OF CONTRARY INSTRUCTIONS THE PERSONS NAMED IN THE ENCLOSED FORM OF PROXY INTEND TO VOTE FOR THE NOMINEES WHOSE NAMES ARE SET FORTH on Pages 4, 5 and 6. All of the persons named with the exception of D. Michael M. Goldie and Peter G. White are presently directors of the Company.

It is not contemplated that any of the nominees will be unable to serve as a Director, but if between the date of this Information Circular and the date of the Annual and Special General Meeting of Shareholders it is determined that any of the nominees is unable to serve as a Director, the persons named in the form of proxy reserve the right to vote for another nominee in their discretion. Each Director elected will hold office until the next Annual General Meeting of Shareholders and until his successor is duly elected or appointed, unless his office is earlier vacated in accordance with the by-laws.

Set forth on pages 4, 5 and 6 are the names of all persons proposed to be nominated for election as Directors, all other positions and offices with the Company now held,

# **INFORMATION CIRCULAR**

their principal occupations or employments, the year in which they became Directors of the Company, the approximate number of equity shares of the Company and its subsidiary, The Canada Trust Company,

beneficially owned, directly or indirectly, or over which control is exercised by each of them as at February 3rd, 1984 and a summary of the record of attendance by Directors at Board and Committee meetings during 1983.

	Director of Canada Trustco	Shares	Owned
	(Canada Trust) Since	Canada Trustco Common	Canada Trust 2nd Preference
J. W. Adams, London, Ontario, President, Emco Limited, a diversified manufacturer and distributor of plumbing and petroleum equipment.	1982 (1981)	754	5
A. E. Barron, Toronto, Ontario, Chairman, Canadian Tire Corporation Limited.	1963 (1961)	3,500	5
Mrs. Sonja I. Bata, Don Mills, Ontario, Director, Bata Limited, headquarters of the Bata shoe organization worldwide operations.	1983 (1983)	1,550	5
R. P. Bratty, Toronto, Ontario, Partner, Gambin Bratty, Barristers and Solicitors, a general legal practice.	1982 (1977)	450	5
John B. Cronyn, London, Ontario, Corporate Director and Consultant.	1972 (1978)	281	5
F. W. Dakin, Hamilton, Ontario, President and Chief Executive Officer, The G.W. Robinson Company Limited, department stores.	1977 (1975)	250	5
George H. Dobbie, Cambridge, Ontario, Chairman, Glenelg Textiles Limited, a yarn manufacturer.	1982 (1971)	3,600	5
Eric F. Findlay, Toronto, Ontario, Chairman and Chief Executive Officer, Silverwood Industries Limited, retail convenience and ice cream stores.	1982 (1977)	250	5
R. W. Gardhouse, Milton, Ontario, Corporate Director.	1982 (1978)	883	5
D. Michael M. Goldie, Vancouver, B. C., Partner, Russell & DuMoulin, Barristers and Solicitors, a general legal practice. Mr. Goldie has been a partner of this firm for more than five years.		250	5

William D. Grace, Edmonton, Alberta, Senior Vice-President, Finance and Director, Canadian Utilities Limited, an electric and natural gas utility.	1982 (1982)	339	такан постания поста
W. Howard Hemphill, Stratford, Ontario, Chairman, Krug Furniture Inc., a furniture manufacturing company.	1982 (1971)	1,600	5
J. T. Hill, Kitchener, Ontario, President and General Manager, Economical Mutual Insurance Company, a general insurance company.	1982 (1982)	500	5
Mrs. Beryl M. Ivey, London, Ontario, Vice-President, The Richard Ivey Foundation, a charitable foundation.	1982 (1981)	4,000	5
E. S. Jackson, Toronto, Ontario, President, The Manufacturers Life Insurance Company, a life insurance company.	1983 (1983)	256	5
Mervyn L. Lahn, London, Ontario, President and Chief Executive Officer of the Company and The Canada Trust Company.	1978 (1978)	1,857	5
Tom Lawson, London, Ontario, Honorary Chairman, Lawson & Jones Limited, a printing and lithographing company.	1957 (1956)	16,637	5
F. T. Metcalf, Toronto, Ontario, President and Chief Operating Officer, Maclean Hunter Limited, a diversified communications company.	1982 (1980)	1,000	5
A. H. Mingay, Toronto, Ontario, Chairman of the Board and the Executive Committee of the Company and The Canada Trust Company.	1964 (1967)	1,000	5
K. G. Murray, Kitchener, Ontario, President, J.M. Schneider Inc., a meat processing company.	1982 (1976)	377	5
Carl O. Nickle, Calgary, Alberta, President, Conventures Limited, a company engaged in oil and gas exploration.	1982 (1970)	3,300	5
John H. Panabaker, Kitchener, Ontario, Chairman and Chief Executive Officer, The Mutual Life Assurance Company of Canada, a life assurance company.	1979 (1979)	585	5

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D. H. Parkinson, Vancouver, B.C., Senior Vice-President and Chief Financial Officer, Westcoast Transmission Company Limited, a natural gas pipeline company.	1982 (1980)	250	5
W. John Stenason, Calgary, Alberta, Corporate Director and Consultant.	· 1980 (1972)	1,000	5
R. W. Stevens, Toronto, Ontario, Partner, Blake Cassels & Graydon, Barristers and Solicitors, a general legal practice.	1982 (1970)	1,125	5
J. D. Stevenson, Toronto, Ontario, Partner, Smith Lyons Torrance Stevenson & Mayer, Barristers and Solicitors, a general legal practice.	1982 (1971)	500	5
Peter G. White, London, Ontario, President, The London Free Press Holdings Limited, a company holding investments in the communications industry. Mr. White has held this position since July 1, 1983 and has been President of The London Free Press, a daily newspaper, for more than five years.		250	5

The By-laws of the Company provide that the directors may elect from their members an Executive Committee. As of the date of this circular the members of such Committee are: A.H. Mingay (Chairman), J.W. Adams, A.E. Barron, J.B. Cronyn, F.W. Dakin, E.S. Jackson,

M.L. Lahn, Tom Lawson, J.H. Panabaker and W.J. Stenason. In addition there is an Audit Committee appointed by the directors consisting of J.W. Adams (Chairman), A.E. Barron, R.P. Bratty, F.W. Dakin, R.W. Gardhouse, E.S. Jackson and Tom Lawson.

### **DIRECTORS' ATTENDANCE 1983**

	TOTAL BOARD MEETINGS	NUMBER ATTENDED	TOTAL EXECUTIVE COMMITTEE MEETINGS	NUMBER ATTENDED
ADAMS, J.W.	7	7	15	11
BARRON, A.E.	7	6	17	· 12
BATA, SONJA I.	5	4		
BRATTY, R.P.	7	7		
CRONYN, J.B.	7	6	17	15
DAKIN, F.W.	7	7	17	10
DOBBIE, G.H.	7	7		
FINDLAY, E.F.	7	6		
GARDHOUSE, R.W.	7	7		
GRACE, W.D.	7	7		
HEMPHILL, W.H.	7	6		
HILL, J.T.	7	7		
IVEY, BERYL M.	7	5		
JACKSON, E.S.	5	5	15	. 7
LAHN, M.L.	7	7	17	14
LAWSON, TOM	7	6	17	11
METCALF, F.T.	7	7		
MINGAY, A.H.	7	7	17	16
MURRAY, K.G.	7	4		
NICKLE, C.O.	7	0		
PANABAKER, J.H.	7	5	17	13
PARKINSON, D.H.	7	6		
STENASON, W.J.	7	7	17	16
STEVENS, R.W.	7	5		
STEVENSON, J.D.	7	5		

#### **DIRECTORS' AND OFFICERS' REMUNERATION**

During the year ended December 31, 1983 the aggregate remuneration paid or payable by the Company and The Canada Trust Company and estimated aggregate cost to the Company and The

Canada Trust Company of all pension benefits proposed to be paid under the pension plan upon retirement at normal retirement age to the following groups was as set out below:

#### (i) DIRECTORS (TOTAL NUMBER: 27)

(a) From Company and wholly-owned subsidiary

(b) From partially-owned subsidiaries TOTAL

#### (ii) FIVE SENIOR OFFICERS

(a) From Company and wholly-owned subsidiary

(b) From partially-owned subsidiaries TOTAL

### (iii) OFFICERS WITH REMUNERATION

OVER \$50,000 (TOTAL NUMBER: 29)

(a) From Company and wholly-owned subsidiary

(b) From partially-owned subsidiaries

TOTAL

#### NATURE OF REMUNERATION

TOTAL OF THE	EMUNERATION
From office,	Cost of
employment	pension
and	benefits
employer	
contributions	
(aggregate)	(aggregate)
\$ 246,200	_
\$ 246,200	_
\$1,031,140	\$237,173
\$1,031,140	\$237,173
\$1,031,140	\$237,173
\$1,031,140 \$3,348,753	\$237,173 \$294,825

#### STOCK OPTIONS

Pursuant to the Canada Trustco Mortgage Company Stock Option Plan (1982), the Company granted certain options to its officers during 1982 and 1983 to purchase common shares. These are exerciseable for 10 years with 10% becoming eligible for exercise in each year measured from date of granting. Details of such options granted under the plan during 1982 and 1983 are as follows:

OPTIONS GRANTED					
NO. OF PRICE 30 DAY PRICE RANGE*					
DATE	SHARES	PER SHARE	HIGH	LOW	
23 February 1982 21 February 1983 26 April 1983	202,600 181,300 33,290 417,190	\$25.11 31.30 40.43	\$29.50 36.25 46.00	\$26.00 30.00 41.625	

During the year 1983 options to purchase common shares of the Company granted in 1982 were

exercised by officers of the Company as follows:

OPTIONS EXERCISED					
NO. OF PRICE 30 DAY PRICE RANGE*					
DATE	SHARES PER SHARE		HIGH	LOW	
5 January 1983 14 March 1983	220 1,600 1,820	\$25.11 25.11	\$34.50 39.50	\$32.625 34.00	

<sup>\*</sup> The prices shown were the high and low mark prices for common shares on The Toronto Stock Exchange for the 30 day period preceding the date of grant or exercise, as the case may be.

# INFORMATION CIRCULAR

#### APPOINTMENT OF AUDITORS

THE PERSONS NAMED IN THE ENCLOSED FORM OF PROXY INTEND TO VOTE IN THE ABSENCE OF CONTRARY INSTRUCTIONS FOR THE REAPPOINTMENT OF THORNE RIDDELL, CHARTERED ACCOUNTANTS, LONDON, AS AUDITORS OF THE COMPANY, TO HOLD OFFICE UNTIL THE NEXT ANNUAL GENERAL MEETING OF SHAREHOLDERS AND TO AUTHORIZE THE DIRECTORS TO SET THEIR REMUNERATION. Thorne Riddell have been auditors of the Company for more than the last five years.

By Order of the Board

C.R. Clarke, Secretary

February 3, 1984, London, Ontario

#### FINANCIAL STATEMENTS

Enclosed with this Information Circular is the Canada Trustco Annual Report 1983, being the statement of affairs of the Company.

As required by Section 52(2) of the Loan Companies Act, R.S.C. 1970 c.170 as amended, we hereby certify that to the best of our knowledge and belief the statement is correct and shows truly and clearly the financial condition of the Company's affairs.

Arthur H. Mingay, Chairman

Mervyn L. Lahn, President

herbox

John W. Adams, Chairman, Audit Committee

February 3, 1984, London, Ontario

#### SCHEDULE "A"

Resolution authorizing application for Supplementary Letters Patent under the Loan Companies Act to alter the authorized capital of the Company

WHEREAS the authorized capital of the Company is presently divided into Thirteen Million, Eighteen Thousand, Five Hundred and Sixty-Three (13,018,563) cumulative, redeemable preference shares of the par value of Twenty Dollars (\$20.00) each, issuable in series, and Twenty Million (20,000,000) common shares of the par value of Two Dollars (\$2.00) each:

AND WHEREAS it is desirable and in the best interests of the Company that its common shares of the par value of Two Dollars (\$2.00) each be subdivided, reclassified and changed into shares with a par value of One Dollar (\$1.00) each on a two-for-one basis;

#### NOW THEREFORE BE IT RESOLVED THAT:

- 1. The Company be and is hereby authorized to make application to The Honourable The Minister of Consumer and Corporate Affairs for Supplementary Letters Patent pursuant to Section 6 of the Loan Companies Act (Canada) to alter the authorized capital of the Company by subdividing, reclassifying and changing the present Twenty Million (20,000,000) issued and unissued common shares of the par value of Two Dollars (\$2.00) each into Forty Million (40,000,000) common shares of the par value of One Dollar (\$1.00) each;
- 2. Any two of the Chairman, the President, a Vice-President and the Secretary of the Company be and they are hereby authorized and directed to do all such things and to execute under the corporate seal of the Company, or otherwise, and to deliver all such documents or instruments as may be necessary or desirable in connection with such application;
- 3. The proper officers of the Company and the Registrar and Transfer Agent of the Company be and they are hereby authorized and directed to do all things necessary or desirable to carry out the intent of the foregoing.

SCHEDULE "B"

### By-law Number 62

being a by-law with respect to employee share purchase and option programs

WHEREAS By-law Number 60 of Canada Trustco Mortgage Company authorized implementation of employee share purchase and option programs to provide incentive to greater effort and encourage employee participation as shareholders of the Company;

AND WHEREAS the said by-law provided that the number of common shares of the Company which the Directors may allot and issue for the plans established thereunder shall not exceed 500,000;

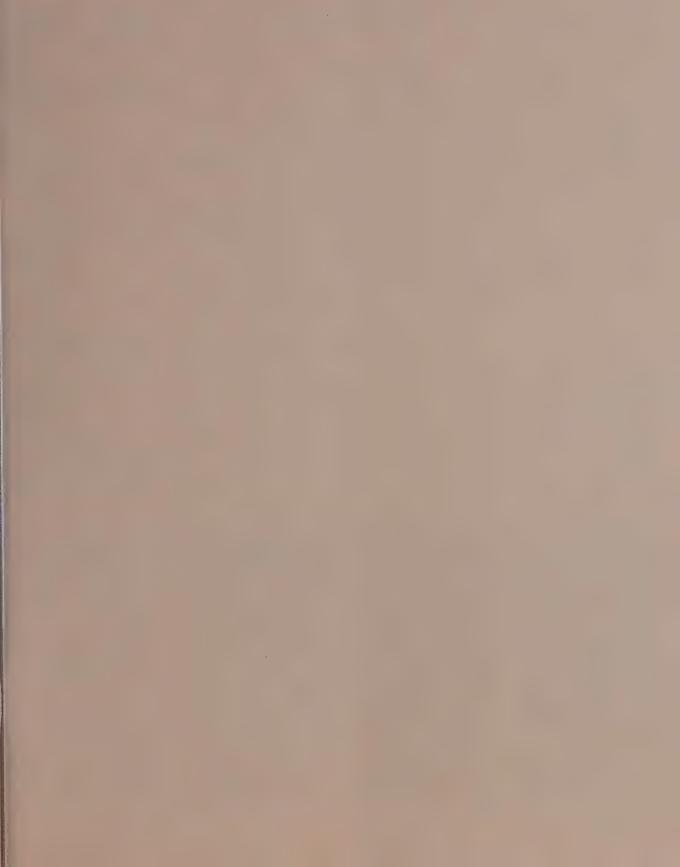
AND WHEREAS it is deemed desirable and in the best interests of the Company to continue such programs and to increase the number of common shares of the Company that the Directors may allot and issue thereunder;

NOW THEREFORE BE IT ENACTED as a by-law of Canada Trustco Mortgage Company that paragraph number 1 of By-law 60 be repealed and the following substituted therefore:

"For the purpose of enabling employees to participate as shareholders in the growth of the Company and of providing effective incentives to such employees 1,000,000 common shares of the capital stock of the Company (the "Shares") of the par value of Two Dollars (\$2.00) each are hereby made available for the plans established under this By-law. The Directors are hereby authorized to allot and issue from time to time for the purpose of such plans common shares from the unissued capital of the Company provided the number of such Shares so issued shall not exceed 1,000,000.

The number of shares set aside pursuant to this By-law shall be adjusted to reflect any subdivision or consolidation of the common shares of the Company after the coming into force of this By-law."

This By-law shall come into force on the date of confirmation thereof by the shareholders of the Company.

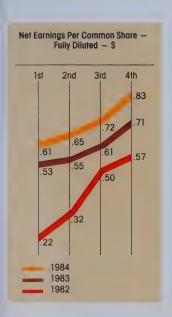




#### **FINANCIAL HIGHLIGHTS**

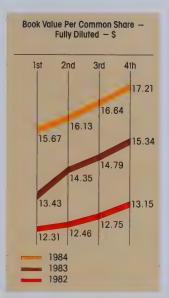
		%		%	
FOR THE YEAR	1984	Increase	1983	Increase	1982
(in thousands except percentages		(Decrease)		(Decrease)	
and common share amounts)					
Net earnings	\$74,340	16	\$63,976	59	\$40,307
Net earnings attributed to common shares	66,396	22	54,598	84	29,654
Net earnings per common share – fully diluted	2.81	17	2.40	49	1.61
Net earnings ratios to averaged					
Assets	.68%		.66%		.44%
Common shareholders' equity – fully diluted	17.02%		16.83%		12.70%
Market price					
High	\$ 313/4	32	\$ 24	39	\$ 171/4
Low	191/4	28	15	64	91/8
December 31	31 ½	39	225/8	33	17
ATT VIDAD END					
AT YEAR-END (in millions except percentages					
and common share amounts)					
,					
Corporate assets	\$11,750	15	\$10,182	10	\$ 9,242
Loans	7,461	12	6,637	8	6,170
Deposits	11,144	15	9,663	9	8,825
Shareholders' equity	424	(4)	443	22	363
Per common share – fully diluted	17.21	12	15.34	17	13.15

25,136



Assets under administration

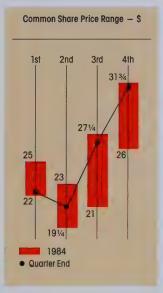




20

20,959

15



18,212



Grand Technology gives each branch instant access to current rates.

Jerry Hughes Financial Administration



44 A computer model helps predict daily cash requirements at each branch. 77

Sharon Muir Ottawa Bank at Heron

#### **COMPANY PROFILE**

Canada Trustco Mortgage Company was incorporated in 1864 as The Huron and Erie Mortgage Corporation, Today Canada Trustco is one of the nation's largest financial institutions. Assets under administration exceeded \$25 billion at December 31, 1984, Head Office is in London, Canada, with executive offices and many corporate functions located in Toronto. Customers are served from 208 financial services branches offering savings, loans and certain trust services, and 69 real estate sales offices. Corporate term lending and complete trust services are provided through full service branches in major markets. Branch operations are managed through seven regional offices.

Canada Trust is the commonly used name for Canada Trust co Mortgage Company and its wholly owned subsidiary The Canada Trust Company, incorporated in 1894. For many years the two companies have been completely integrated for operating purposes, with Canada Trust colicensed under the Loan Companies Act (Canada) and The Canada Trust Company under the Trust Companies Act (Canada).

A subsidiary, Truscan Realty Limited, owns many of the company's branch premises as well as investing directly in development and rental projects for both investment and resale.

Additional information including a booklet outlining philosophies and standards of conduct is available by writing or phoning John A. Whaley, Secretary's Office, Canada Trust Tower, 275 Dundas Street, London, Canada, N6B 3L1 (519) 663-1596.

# DIVIDEND REINVESTMENT AND SHARE PURCHASE PLAN

Canada Trustco offers Canadian resident common shareholders a convenient, economical way to increase investment in the company. By enrolling in the dividend reinvestment and share purchase plan shareholder quarterly dividends are automatically invested in additional common shares at a five per cent discount from market value without brokerage fees, commissions or service charges. The plan also includes an option to purchase additional common shares, with cash, at each individual payment date. While there's not a discount on these shares there is still no brokerage.

# REPORT THEME FOCUS ON TECHNOLOGY

In 1964 Canada Trust installed its first computer. Twenty years later electronic technology has impact on virtually every aspect of operations. It improves productivity, enhances decision-making, collapses communication time and broadens capacity to offer new products and provide higher quality, lower cost service. Canada Trust is at the forefront of electronic evolution. This year's annual report highlights many benefits of the new technologies.

#### DIRECTORS

After each name, age and number of years service as a director are shown. Average age is 58 and average service 10 years.

#### J.W. ADAMS (60-4)

London Chairman, Emco Limited

#### A.E. BARRON (66-24)

Toronto Vice-Chairman, Canadian General Investments Limited

#### MRS. SONJA I. BATA (58-2)

Don Mills Director, Bata Limited

#### RUDOLPH P. BRATTY (52-8)

Toronto Barrister and Solicitor

#### JOHN B. CRONYN (64-13)

London Corporate Director and Consultant

#### FREDERICK W. DAKIN (59-10)

Hamilton President and Chief Executive Officer The G.W. Robinson Company Limited

#### G.H. DOBBIE (66-35)

Cambridge Chairman, Glenelg Textiles Limited

#### ERIC F. FINDLAY (58-8)

Toronto Chairman and Chief Executive Officer, Silcorp Limited

#### REFORD GARDHOUSE (68-7)

Milton Corporate Director

#### BERNARD I. GHERT (45-1)

Toronto
President and Chief Executive Officer
The Cadillac Fairview Corporation
Limited

#### D. MICHAEL M. GOLDIE (60-1)

Vancouver Barrister and Solicitor

#### WILLIAM D. GRACE (49-3)

Edmonton Senior Vice-President, Finance Canadian Utilities Limited

#### W. HOWARD HEMPHILL (68-18)

Stratford Chairman, Krug Furniture Inc.

#### J.T. HILL (52-3)

Kitchener President and General Manager Economical Mutual Insurance Company

#### MRS. BERYL M. IVEY (60-4)

London Vice-President and Director The Richard Ivey Foundation

#### E.S. JACKSON (62-2)

Toronto President, The Manufacturers Life Insurance Company

#### M.L. LAHN (51-7)

London President and Chief Executive Officer Canada Trustco

#### TOM LAWSON (69-29)

London Honorary Chairman Lawson & Jones Limited

#### F.T. METCALF (63-5)

Puslinch Chairman, Maclean Hunter Cable TV

#### ARTHUR H. MINGAY (65-21)

Toronto
Chairman of the Board and the
Executive Committee, Canada
Trustco

#### KENNETH G. MURRAY (60-9)

Kitchener President, J.M. Schneider Inc.

#### JOHN H. PANABAKER (56-6)

Waterloo Chairman, The Mutual Life Assurance Company of Canada

### D.H. PARKINSON (59-5)

Vancouver Senior Vice-President and Chief Financial Officer, Westcoast Transmission Company Limited

#### W.J. STENASON (54-13)

Calgary Corporate Director and Consultant

#### R.W. STEVENS (58-15)

Toronto Barrister and Solicitor

#### J.D. STEVENSON (55-14)

Toronto Barrister and Solicitor

#### PETER G. WHITE (45-1)

London
President and Chief Executive Officer
The Blackburn Group Inc.

#### **EXECUTIVE COMMITTEE**

A.H. Mingay, Chairman J.W. Adams R.P. Bratty J.B. Cronyn F.W. Dakin E.S. Jackson M.L. Lahn J.H. Panabaker W.I. Stenason

#### NOMINATING COMMITTEE

W.J. Stenason, *Chairman* J.W. Adams R.P. Bratty J.B. Cronyn FW. Dakin

#### **AUDIT COMMITTEE**

E.S. Jackson

I.H. Panabaker

J.W. Adams, *Chairman* R.P. Bratty F.W. Dakin R.W. Gardhouse J.T. Hill E.S. Jackson

# COMPENSATION/HUMAN RESOURCES COMMITTEE

FT. Metcalf, Chairman
J.B. Cronyn
W.D. Grace
J.H. Panabaker
W.J. Stenason
R.W. Stevens
J.D. Stevenson

#### HONORARY DIRECTORS

Honorary directors neither attend meetings of the board, nor receive remuneration.

J.A. TAYLOR, Honorary Chairman W.A. BEAN W.J. BEATTY HENRY BORDEN C.W. BRAZIER

HUGH CAMPBELL J.V. CLYNE T. EDMONDSON

I.E. HOUSER K.R. MacGREGOR

W.W. FOOT

O.E. MANNING

C.A. MARTIN H.S. MATTHEWS

H.L. McCULLOCH

D. McINTOSH M.C.G. MEIGHEN

L. RASMINSKY

G.E. ROBERTSON

E.G. SCHAFER G.E. SHARPE

W.H. SPRAGUE

H.R. STEPHEN

J.J. STUART NOAH TORNO

A.S. UPTON A.E. WALFORD

J.D. WILSON R.B. WILSON

#### **BOARD COMMITTEES**

The Nominating Committee, under company by-laws, consists of all members of the Executive Committee other than active or retired employees. The Committee makes recommendations to the board on the names of persons to be nominated as directors of the company at the annual general meeting of shareholders; the directors who shall serve as chairman and members of board committees; and the directors' annual remuneration.

Directors annually appoint three committees from their members.

The Executive Committee conducts business between board meetings, exercising the same powers, authorities and discretions except where restricted by board regulations or statute.

The Audit Committee approves annual statement format, meets with internal auditors and external shareholders' auditors and recommends financial statements to the board for approval.

The Compensation/Human Resources Committee reviews policy on compensation and benefits, approves executive and senior management salaries, benefits and bonuses, if any, and evaluates executive and senior management performance and resources.

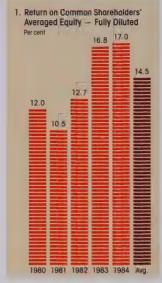
### **PERFORMANCE AGAINST OBJECTIVES**

Several key objectives for 1984 were noted in the 1983 report. Following is a comparison of performance against each of these objectives.

3. Interest Rate Differential

1.81

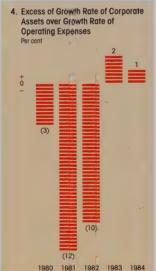
1.27



#### **OBIECTIVE 1**

Achieve an after-tax return of 15% on common shareholders' averaged equity - fully diluted over the last five years.

Performance: Averaged 14.5% over the 1980 to 1984 period and was 17.0% for 1984.

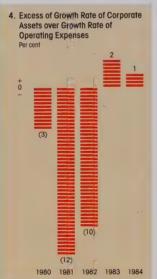


#### **OBJECTIVE 3**

Achieve a differential between return on investments and cost of deposits of 2.35% or greater on a taxable equivalent basis, up from 2.23% in 1983.

1980 1981 1982 1983 1984

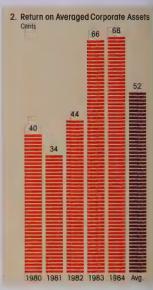
Performance: 2.25%.



#### **OBIECTIVE 4**

Increase in operating expenses over 1983 will be contained to a percentage no greater than the rate of growth in corporate assets. Performance: Corporate asset

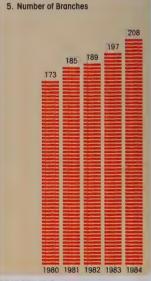
growth was 1% greater than operating expense growth.



#### **OBIECTIVE 2**

Achieve an after-tax return of 65¢ per \$100 on averaged corporate assets over the last five years.

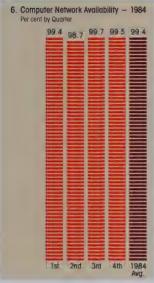
Performance: Averaged 52¢ over the 1980 to 1984 period and was 68¢ for 1984.



#### **OBJECTIVE 5**

Increase the number of financial services branches by no less than ten from 197 to 207.

Performance: Eleven branches opened.



OBJECTIVE 6
Provide a sustained high level of customer service by averaging 99% network computer availability during the year.

Performance: Averaged 99.4%.



OBJECTIVE 8

Pre-tax return on assets in Truscan Realty Limited will be 9% or greater compared with 7.2% in 1983.

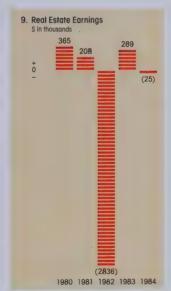
Performance: 6.2%.



**OBJECTIVE 7** 

Personal, pension and corporate trust fees will exceed \$41.1 million, a 10% increase over \$37.4 million in 1983.

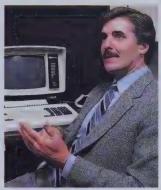
Performance: Increased 2% to \$38.2 million.



**OBJECTIVE 9** 

Generate pre-tax earnings of \$1 million or greater from real estate sales compared with \$0.3 million in 1983.

Performance: \$25,000 loss.



"A management electronic network plays an active support role in decisionmaking."

Mark Grimes
Data Resources



Electronic document printers make it possible to issue investment certificates immediately on purchase.

Nancy McCreary Kitchener Fairview Park Mall



*Electronic transfer* of securities significantly eliminates paper processing.*??* 

Sadie Abbott Calgary 3rd Street at 5th S.W.



Clients can now monitor their pension fund on in-house computer terminals.

Peter Hodgson Toronto Yonge at Adelaide

#### 1985 OBJECTIVES

Stated here are several key objectives for the year ahead. Comparison of performance achieved will appear in the 1985 report.

# OBJECTIVE ONE Return on equity

Achieve an after-tax return of 18% on common shareholders' averaged equity — fully diluted in 1985 and 15% over the last five years.

#### **OBJECTIVE TWO**

Return on corporate assets Achieve an after-tax return of 65¢ per \$100 on averaged corporate assets over the last five years.

#### **OBIECTIVE THREE**

Net investment income
Achieve a minimum taxable equivalent net investment income of \$305 million, up 7 % from \$284 million in 1984.

# OBJECTIVE FOUR

Operating expenses
Reduce ratio of operating expenses to averaged corporate assets to 1.85% from 1.93% in 1984.

# **OBJECTIVE FIVE**

Branch expansion
Increase financial services
branch network by no less
than 12 from 208 to 220.

# OBJECTIVE SIX Deposit growth

Increase savings deposits as a percentage of chartered bank personal savings to 9.5% from 9.1% at year-end 1984.

#### **OBJECTIVE SEVEN**

Electronic banking machines Increase number of JohnnyCash cardholders by 120,000, up 80% from December 31, 1984.

### **OBJECTIVE EIGHT**

Customer service

Provide a sustained high level of customer service by averaging 99% network computer availability.

### **OBJECTIVE NINE**

Loans to individuals

Obtain \$1.75 billion in new retail mortgages, consumer and collateral loans, an increase of 24% from 1984.

### **OBJECTIVE TEN**

Trust fees

Generate new business in personal, pension and corporate trust having first year fees of \$3 million, up 12% from 1984.

### SIMPLIFIED FINANCIAL STATEMENTS

OPERATIONS FOR VEAR PAINTED DECEMBER 24			
OPERATIONS FOR YEAR ENDED DECEMBER 31			%
HOW INCOME WAS EARNED	1984	1983	Increase (Decrease)
The most significant segment of operations is investing depositors' and			(Decrease)
shareholders' funds in income producing assets.			
Gross investment income was	\$ 1,225,078,000	\$ 1,073,486,000	14
Most of this income was paid to depositors as interest on savings			
accounts, certificates of deposit, investment certificates and other types of investments. Some was paid to noteholders			
as interest and some was set aside to provide			
for possible investment losses	1,012,440,000	876,097,000	16
After provision for possible investment losses			
net investment income was  Fees and net commissions earned	212,638,000	197,389,000	8
from trust operations	38,184,000	37,416,000	2
from service charges of all types, including credit cards	37,151,000	30,989,000	20
from selling real estate	10,855,000	10,677,000	2
Other sources of income	2,713,000	2,221,000	22
Total income earned	\$ 301,541,000	\$ 278,692,000	8
HOW INCOME WAS USED			
A major portion of income was paid as salaries			
and benefits to employees	\$ 115,388,000	\$ 103,124,000	12
Cost of operating branches and offices, including maintenance	27,021,000	23,157,000	17
Computer support systems are vital to operations and were a significant cost	24,045,000	19,517,000	23
All other costs including communications, stationery,	_ ,,, ,,,,,,,,,	. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
advertising, provincial taxes on capital and deposit insurance	44,985,000	38,995,000	15
Income taxes	15,951,000	30,068,000	(47)
Dividends to shareholders	28,310,000	24,851,000	14
Earnings retained to finance future growth	45,841,000	38,980,000	18
Total income used	\$ 301,541,000	\$ 278,692,000	8
POSITION AT YEAR-END			
WHERE MONEY TO INVEST WAS OBTAINED			
Shareholders provide the investment necessary			
to finance current operations and future growth. As well, shareholders' funds provide additional security for depositors.			
Shareholders' funds were	\$ 424,282,000	\$ 442,547,000	(4)
Depositors' funds were	11,144,049,000	9,663,361,000	15
Other liabilities were	181,662,000	76,150,000	139
Total money obtained	\$11,749,993,000	\$10,182,058,000	15
WHERE MONEY WAS INVESTED			
Some investments are held in liquid form to meet deposit			
withdrawals and maturities and to fund investments and other contractual commitments	\$ 2,301,385,000	\$ 2,028,921,000	13
Most investments are loans, such as mortgages,	<b>+ 2,00</b> 1,000,000	<i>\$</i> 2,020,727,000	
corporate and personal loans	7,461,492,000	6,636,803,000	12
All other investments, principally securities, including properties	1 000 045 000	4 455 074 000	24
owned by Truscan, the real estate investment subsidiary	1,909,065,000 78,051,000	1,455,271,000 61,063,000	31 28
Land, premises and equipment owned and used in operations  Total money invested	\$11,749,993,000	\$10,182,058,000	15
Total money myested	Ψ11,717,773,000	Ψ10,102,030,000	13

TEN YEAR RECORD					
	Compound Grov % Increase (De 10 Year		1984	1983	1982
For the year (in thousands) Investment income — taxable equivalent basis Interest on deposits and notes and provision for	21.5	15.8	\$ 1,283,739	\$ 1,108,166	\$ 1,241,787
possible investment losses	21.2	14.6	1,012,440	876,097	1,058,952
Net investment income after provision for					
possible investment losses – taxable equivalent basis Fees and net commissions Other income	22.5 15.8 20.3	21.1 18.6 10.1	271,299 86,190 2,713	232,069 79,082- 2,221	182,835 66,403 2,321
Earnings before operating expenses	20.5	20.4	360,202	313,372	251,559
Operating expenses					
Salaries and benefits Other	17.3 21.5	16.2 19.6	115,388 95,862	103,124 81,524	98,268 72,141
	19.0	17.6	211,250	184,648	170,409
Earnings before income taxes Income taxes – taxable equivalent basis	22.9 22.3	25.0 25.1	148,952 74,612	128,724 64,748	81,150 40,843
Net earnings	23.5	24.9	\$ 74,340	\$ 63,976	\$ 40,307
At year-end (in thousands)					
Assets under administration	18.1	16.2	\$25,136,000	\$20,959,000	\$18,212,000
Personal, pension and pooled trust funds Deposits	18.0 18.1	19.7 12.8	13,386,000 11,144,000	10,777,000 9,663,000	8,970,000 8,825,000
Loans	14.9	8.0	7,461,000	6,637,000	6,170,000
Shareholders' equity	16.9	11.4	424,000	443,000	363,000
Net earnings ratios to averaged Assets	4.4	10.1	.68%	66%	.44%
Common shareholders' equity – fully diluted	4.3	8.1	17.0%	16.8%	12.7%
Per common share					
Net earnings Basic	14.4	18.7	\$ 3.11	\$ 2.70	\$ 1.71
Fully diluted	13.2	17.2	2.81	2.40	1.61
Dividénds paid	3.7	2.6	.865	.76	.76
Shareholders' equity – fully diluted Market price	9.0	9.0	<b>\17.21</b>	, 15.34	13.15
High '	7.2	18.2	313/4	24	171/4
Low	9.2	12.6	191/4	15	91/8
December 31 Price-earnings multiple – fully diluted, December 31	10.4 (2.6)	22.9 4.7	31½ 11.2	22% 9.4	17 10.6
Price-equity multiple – fully diluted, December 31	1.2	12.5	1.8	1.5	1.3
Statistical data at year-end					
Number of shares outstanding	150	(4.4.7)	4 750 000	r 500 000	F / F0 000
Preference Common	15.2 7.1	(14.6)	1,750,000 21,877,376	5,500,000 21,137,098	5,650,000 18,966,038
Number of shareholders	3.9	(1.5)	6,734	6,484	6,511
Trading volume during the year			,	·	
Preference		(27.4)	328,000	2,614,000	617,000
Common Warrants	24.3	15.9 322.0	5,664,000 1,339,000	4,244,000 1,407,000	5,022,000 1,079,000
Number of financial services branches	8.6	5.1	208	1,407,000	1,079,000
Number of full-time equivalent employees	8.4	7.0	5,198	4,863	4,549
Number of real estate offices	4.1	1.8	69	79	- 84
Number of real estate sales representatives	11.7	12.2	1,108	1,251	1,219

All common share figures reflect the two-for-one share split on March 26, 1984. Investment income and income taxes have been adjusted to a taxable equivalent basis to recognize income taxes otherwise attributable to tax exempt dividends from stocks and interest from income debentures.

	1981		1980		1979	1	1978	1	977		1976		1975		1974	
1701		1980			Base Year		1770		17//		1970		1773		Base Year	
\$ 1,159,358		\$	809,394	\$	615,460	\$ 4	185,587	\$ 4	06,646	\$	299,942	\$	225,396	\$	183,736	
1,021,682		684,700			511,345		375,490		309,612		237,362		175,545		148,038	
	137,676		124,694		104,115	1	110,097		97,034		62,580		49,851		35,698	
	58,104 5,236		43,927 2,065		36,763 1,677		32,509 736		28,731 792		24,020 913		22,929 511		19,871 427	
	201,016		170,686		142,555	1	143,342	1	26,557		87,513		73,291		55,996	
	83,845		66,055		54,547		47,305		42,382		33,610		27,833		23,387	
	61,186		48,760		39,237		33,168		27,978		20,473		16,607		13,636	
	145,031 55,985		114,815 55,871		93,784 48,771		80,473 62,869		70,360 56,197		54,083 33,430		44,440 28,851		37,023 18,973	
	27,301		27,680		24,349		30,985		26,211		15,727		14,772		9,944	
\$	28,684	\$	28,191	\$	24,422	\$	31,884	\$	29,986	\$	17,703	\$	14,079	\$	9,029	
\$16,790,000 8,146,000 8,269,000 6,372,000 315,000		\$14,299,000 6,694,000 7,290,000 5,832,000 256,000		5	\$11,840,000 5,438,000 6,103,000 5,072,000 247,000		\$9,484,000 4,333,000 4,884,000 4,022,000 222,000		\$7,860,000 3,460,000 4,163,000 3,393,000 189,000		\$6,891,000 3,189,000 3,524,000 2,974,000 147,000		\$5,563,000 2,937,000 2,483,000 2,151,000 121,000		\$4,771,000 2,547,000 2,111,000 1,868,000 89,000	
	.34% 10.5%		.40% 12.0%		.42% 11.5%		.67% 17.6%		.74% 19.1%		.60% 14.2%		.58% 13.1%		.44% 11.2%	
\$		\$		\$		\$		\$		\$		\$		\$		
\$	10.5% 1.31 1.27 .76	\$	12.0% 1.41 1.36 .76	\$	11.5% 1.32 1.27 .76	\$	17.6% 1.94 1.81 .67	\$	19.1% 1.88 1.75 .65	\$	14.2% 1.29 1.24 .60	\$	13.1 % 1.09 1.07 .60	\$	.81 .81 .60	
5,	10.5%  1.31 1.27 .76 12.35  17 12% 14½ 11.5	3	12.0%  1.41 1.36 .76 11.74  14% 9 13¼ 9.7	3	11.5% 1.32 1.27 .76 11.18 13 <sup>3</sup> / <sub>4</sub> 10 <sup>5</sup> / <sub>8</sub> 11 <sup>1</sup> / <sub>4</sub> 8.9	3,8	17.6%  1.94 1.81 .67 10.77  14½ 11¼ 11% 6.6	3,1	19.1%  1.88 1.75 .65 9.70  14½ 10¾ 14½ 8.3	1	1.29 1.24 .60 8.65 13¼ 9¾ 10½ 8.5	1	13.1%  1.09 1.07 .60 8.53  13½ 11 12¼ 11.4		.81 .81 .60 7.27 15% 8 11¾ 14.6	
5, 17,	10.5%  1.31 1.27 .76 12.35  17 12% 14½ 11.5 1.2  237,356 140,588	3	12.0%  1.41 1.36 .76 11.74  14% 9 13¼ 9.7 1.1  ,712,095 ,735,540	15	11.5%  1.32 1.27 .76 11.18  13¾ 10% 11¼ 8.9 1.0  3,844,028 6,659,222	3,8 13,9	17.6%  1.94 1.81 .67 10.77  14½ 11¼ 6.6 1.1	3,1 13,9 4 1,1	19.1%  1.88 1.75 .65 9.70  14½ 10¾ 14½ 8.3 1.5	1	1.29 1.24 .60 8.65 13¼ 9% 10½ 8.5 1.2	1	13.1%  1.09 1.07 .60 8.53  13½ 11 12¼ 11.4 1.4  ,880,280 ,042,176		.81 .81 .60 7.27 15% 8 11¾ 14.6 1.6	



Management review of corporate loans is made more efficient by the internal electronic network. ??

Elsie Burman

Corporate Loans



66 Electronic credit scoring of loan applications accelerates the approval process. 97

Fred Kush

Loans Services

#### REPORT TO SHAREHOLDERS

#### DIRECTORATE

At the shareholders' meeting on February 21, 1984 D. Michael M. Goldie, member of a Vancouver law firm, and Peter G. White, London, President and Chief Executive Officer, The Blackburn Group Inc., were elected directors.

The resignation of Carl O. Nickle, Calgary was accepted in September. Mr. Nickle had served as a director for 15 years and his counsel will be missed. Bernard I. Ghert, Toronto, President and Chief Executive Officer, The Cadillac Fairview Corporation Limited, was appointed a director on September 25, 1984.

During the year the death of John W. Scott, an honorary director, was recorded with deep regret.

#### **LEGISLATION**

Yet another year has passed without concrete government action respecting long overdue and sorely required revision of federal legislation governing loan and trust companies. Meanwhile, ability to adapt to changing realities of the marketplace is limited.

The private sector committee established over one year ago to advise the federal minister of finance on required legislative and regulatory changes for the financial services industry languishes far beyond its deadline, after abdicating its responsibilities to the finance department. An Ontario task force on financial institutions conducts still another series of hearings in the aftermath of the

disastrous collapse of several Ontario government regulated financial intermediaries, thus ensuring no timely action. Countless conferences and seminars have been held; numerous erudite speeches delivered; industry position papers abound; media coverage of proposed financial supermarkets has been lavish to the point of tedium — but no necessary government initiatives have been undertaken.

A quotation from last year's annual report is worth repetition. "All in all this whole legislative picture is a sad commentary on government lethargy and political expediency at both federal and provincial levels. A balanced approach to revisions of legislation is essential during a period when deregulation in an orderly fashion is necessary for the financial services industry to evolve in the public interest."

For its part, Canada Trustco would welcome relaxation of the present strictures on the services which financial institutions may provide. We do not fear competition - we welcome it. In the end analysis, the consumer is the beneficiary. The oft quoted concern regarding conflict containment in a deregulated financial services industry is usually a red herring proffered in the self interest of restraining competition. Conflict situations between services therein are manageable as witnessed by the successful open financial systems of most other western countries. Canada Trustco has long been a proponent of granting banks trust powers. This would permit trust companies to convert to chartered bank status without forsaking the trust field which they have served so well and so long.

However, Canada Trustco would not seek to be all things to all people in a partially or fully deregulated financial services industry. We are not sufficiently wise or egotistical to believe that all financial skills can be embodied in one institution. Rather, we would seek niches which would logically and profitably complement present services to individuals and corporations. It is a moot point, and only time will tell, whether significant numbers of consumers want financial supermarkets as distinct from boutiques.

In whatever manner the further blurring of the so called "four pillars" evolves, it is amply evident that Canada Trustco, to the extent deemed appropriate, has the financial strength and management capabilities to participate in the best interests of shareholders, customers, employees and the public alike.

#### **ACKNOWLEDGMENT**

The results of 1984 were achieved thanks to successful efforts of an energetic and highly capable staff who stand the company in good stead for the challenging years ahead. Directors, in their own right, and on behalf of shareholders, express warm gratitude to each employee for the many accomplishments of the past year.

#### **EARNINGS**

Net earnings at \$74.3 million increased 16% over \$64.0 million in 1983. After dividends attributed to preference shares, basic net earnings per common share on the weighted average number outstanding were \$3.11 compared with \$2.70 in 1983. On a weighted average and fully diluted basis net earnings per common share were \$2.81, up 17% from \$2.40 in 1983.

Final quarter 1984 results reported on page 45 established, by comfortable margin, an historic high. Net earnings were \$20.9 million, up 9% from \$19.2 million earned in the third quarter and up 9% from \$19.2 million earned in fourth quarter 1983. On a fully diluted basis, per common share net earnings were 83¢, up 17% from 71¢ in the final quarter a year ago.

Expressed as an annualized return on averaged corporate assets, 1984 net earnings represented 68¢ per \$100 compared with 66¢ in 1983 and 53¢ for the five major chartered banks in fiscal 1984. Annualized return on common shareholders' averaged equity – fully diluted was 17.02% compared with 16.83% one year earlier. This measurement was 14.21% and 15.81% for fiscal 1984 and 1983 respectively for the five largest Canadian banks.

Contribution to net earnings by business segment is reported in note 12. Intermediary contribution was 95% of total versus 95% in 1983, fiduciary, 5% versus 5% and real estate sales, zero in both years.

Intermediary segment net earnings contribution at \$70.6 million was up 17% from \$60.4 million in 1983. The improvement was due almost entirely to volume increases in that interest rate differential on a taxable equivalent basis was little changed at 2.25% compared with 2.23% in 1983. The stability in

differential, despite continued volatility in interest rates, testifies to the wisdom of an essentially matched interest rate sensitivity position in both years. A thorough review of this aspect of operations is contained on pages 34 to 37.

Fiduciary segment net earnings contribution at \$3.8 million compared with \$3.4 million in 1983. As discussed elsewhere in this report, sluggish growth in fee revenue and heavy expenditure on system enhancements constrained earnings. Trust services business development results were excellent and improved fiduciary segment earnings are in prospect for 1985 and beyond.

Real estate sales segment had negligible impact on overall results. A significant contribution is expected from this division in 1985.

The effective rate of income taxes provided in the consolidated statement of earnings was 17.7% compared to 32.0% in 1983. Note nine on page 30 includes a reconciliation of statutory and effective rates. The major reason for the decline in effective rate was an increase in tax exempt income, largely from greater holdings of retractable preference shares.

During 1984, addition to the allowance for possible investment losses charged to earnings was \$12.5 million, up from \$10 million in the previous year. Losses and write-downs, net of gains and recoveries, were \$13.2 million after income tax effect compared with \$15.3 million in 1983. As a percentage of loans outstanding this experience represented 0.21 compared with 0.30 in 1983. At year-end the allowance, as set out in note six, stood at \$29.3 million versus \$30.0 million one year earlier. Since the entire allowance is tax

paid, it is capable of absorbing \$58.6 million of pre-tax losses assuming a 50% tax rate. This provides coverage of 1.2 times non-performing investments at December 31, 1984 compared with 0.9 times one year earlier. Management believes the allowance is ample to meet possible future losses.

A major challenge to all employees is to constrain growth in operating expenses. In 1984. the ratio of the latter to averaged assets rose slightly. At 1.93% it compared with 1.91% in 1983 and 1.88% in 1982. Investment spending for future viability, particularly in the areas of new technology, systems development and branch expansion, continues heavy. However, the aforementioned relatively high expense ratios are matters of grave concern and concerted action is underway to achieve a corporate strategy to be one of the lowest cost, if not the lowest, providers of financial services in the industry. High visibility will be given to this objective in all future reporting.

During 1984, charitable contributions were \$562,000, being 0.76% of net earnings, up from \$462,000 or 0.72% of net earnings in 1983. A maximum level of 1.00% of current year net earnings has been established by directors as a guideline.

# ASSETS UNDER ADMINISTRATION

Business volumes administered measured at book value were \$25.1 billion at year-end. Corporate assets increased by \$1.6 billion to \$11.7 billion. Personal, pension and pooled trust funds increased by \$2.6 billion to \$13.4 billion. Growth rates compared with 1983 were: total assets, 20% versus 15%; corporate assets, 15% versus 10%; trust funds, 24% versus 20%.



"A payment at any branch is electronically credited that day to the customer's MasterCard account."

Kathy Duemo St. Catharines Grantham Plaza



66 Electronics gives customers account access at any branch, as if it was their home branch. ??

Iim Whittaker Saint John King at Canterbury CAPITAL MANAGEMENT

On July 12 \$75 million series A floating rate convertible subordinated notes dated July 12. 1984 to mature July 1, 2009 were issued. Interest is payable semi-annually and the rate floats at Canada Trustco prime. Proceeds of the issue were used for general corporate purposes. The notes are convertible into floating rate cumulative redeemable preference shares series H of \$20.00 par value by the company at any time and by the holder from July 1, 1989 to July 1, 2009. The notes are redeemable at the option of the company with the consent of the Superintendent of Insurance of Canada at par plus accrued interest on and after July 1, 1991.

The series H preference shares, if and when issued, will pay quarterly dividends at 70% of Canada Trustco prime rate and will be redeemable after July 1, 1991 at par plus accrued dividends with the consent of the Superintendent at the option of the company only.

During the fourth quarter, series D, E and F floating rate, cumulative, redeemable, retractable, preference shares were redeemed at par value of \$20.00 per share plus accrued dividends, if any, on October 1, 1984 for series D and E and November 6, 1984 for series F. The redemption amount of \$75 million eliminated equity capital deemed redundant foreseeable needs within five years. As permanent equity capital is required in the future, the company can require holders of the \$75 million series A subordinated notes to convert into a like amount of series H preference shares.

The deposit multiple of shareholders' equity, calculated in the manner prescribed by federal regulation, was 21.50 times at December 31, 1984 compared with 17.31 times one vear earlier. If series A subordinated notes, which are convertible at the option of the company into a like amount of series H preference shares, were included for calculation purposes in shareholders' equity the deposit multiple at year-end was 18.41 times.

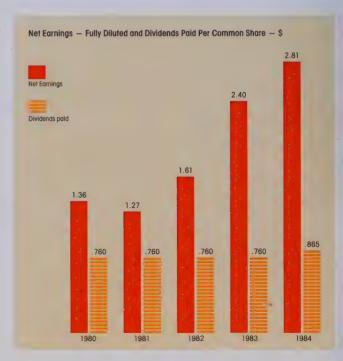
On September 25 directors declared a dividend of 25¢ per common share which was paid January 1, 1985, an increase of 25% from the previous quarterly rate of 20¢. Simultaneously, it was announced that no extra dividend will be paid on April 1. 1985. Indicated dividend payments for 1985 thus total \$1.00 per common share, an increase of 16% from 86½¢ in 1984

INTERNATIONAL

Two subsidiaries were incorporated in Barbados and became operative in late November.

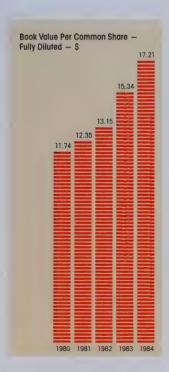
Canada Trustco International Limited is a foreign loan company providing customers with an offshore facility. Additionally, future loans to foreign borrowers, if any, will be made by this subsidiary. There are no such loans at present. Foreign lending which may be considered, will be principally to United States borrowers.

CT Insurance Company Limited is a captive insurance company now sharing risk on group creditor life insurance offered to individual mortgagors. It assumed 62.5% of outstanding business by reinsuring the existing policy. Future plans include sharing of other classes of insurance now provided customers and participation in corporate risk management activities. CT Insurance will provide a value added service to our expanding customer base, while earning additional income.



FINANCIAL DISCLOSURE

The financial statements and notes thereto have been expanded to present a three year comparison which should be helpful to shareholders and other users. An additional analysis expressing net earnings as a percentage of averaged assets appears on page 33. Financial information adjusted for changing prices, which first appeared in the 1983 report, was adjudged useful by readers and has been repeated. Financial statements of the companies' pension plan have been reformatted to follow the suggestions of a Canadian Institute of Chartered Accountants' research study. An actuary's report has been included to complement the auditors' report. Suggestions are welcomed on additional meaningful information which might be included in future reports.



CORPORATE INVESTMENTS

Economic and business conditions were moderately stronger in 1984 than in 1983, but growth in deposits, in our case, exceeded demand for conventional credit by a significant degree. Competition among financial institutions for both personal and corporate loans gained momentum. On the corporate side, the increased presence of a plethora of schedule B chartered banks was felt. Downward pressure on lending rates and a softening of terms persisted. The personal lending market was marked by vigorous rate competition and new product features. Canada Trustco successfully introduced several new residential mortgage innovations and competed effectively in an aggressive market environment.

While demand for credit from corporate borrowers grew slowly, government and crown corporation credit requirements remained strong. Appetite for equity financing increased. As a result, holdings of securities representing treasury bills, bonds, debentures, stocks and "loan substitutes" increased much more than conventional loans. At year-end loans of all types were 63.5% of total assets, while securities accounted for 21.1%. A year ago loans comprised 65.2% of assets. Float and fixed rate preference shares grew 79% to \$930 million. Holdings of these investments are now at current limits imposed by prudence and by credit considerations.

Lending and securities acquisition programs were directed in accordance with overall assetliability management strategy. Control of interest rate sensitivity is of paramount importance and major investment acquisition programs are promulgated within this context.

Corporate and Financial Institutions Term Loans - Despite slow loan demand, overall lending activity was high. Gross drawdowns by borrowers of \$323 million compared with \$308 million during 1983. After repayments, the portfolio increased by \$147 million. In 1983 the portfolio decreased by \$52 million. This year's activity was unevenly spread, and funds invested in government direct and guaranteed instruments more than compensated for slow corporate demand for loans. Strategy continues to emphasize top quality clients and highly competitive pricing.

Continued strong automobile sales and stepped-up marketing efforts made exceptional growth possible in wholesale and lease financing for dealers. Sales finance operations were introduced in Pacific region and existing operations in Ontario regions were expanded. At year-end over \$127 million of loans were outstanding as well as \$133 million in undrawn commitments compared with \$80 million and \$63 million respectively at the end of 1983. Further expansion into Prairie and Atlantic regions is planned for 1985.

Commercial Mortgages — After two years of marking time due to depressed markets, this portfolio increased 10%, reaching \$1.27 billion compared with \$1.15 billion a year ago. Growth reflected higher loan retention at renewal, reduction in paydowns and increased volumes approved.

Lending conditions improved in all areas except Alberta and British Columbia. Applications approved totalled \$391 million, up 30% from 1983. Current activity is directed towards existing properties with established cash flows and to borrowers with strong balance sheets.



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Al Engbrecht Vancouver, Four Bentall Centre



\*\*Computer modelling enhances portfolio analysis and research of investment opportunities.\*\*?

Susan Coleman CT Investment Counsel



66 Electronic information processing quickly authorizes credit card purchases around the world. 27

Radhica Naraine Card Services Uncertainty and caution continues to prevail in the construction sector and, with limited building activity, lending opportunities have been restricted.

One and three month principal arrears at year-end were 3.64% and 2.80% respectively, contrasted with 3.22% and 1.92% at the end of 1983 and 4.33% and 2.30% at the end of 1982. Approximately 61% of all arrears at 1984 year-end were due to continuing difficult economic conditions in Alberta.

Residential Mortgages - Aggressive marketing programs and innovative product features resulted in significant growth. The "burn a mortgage" campaign was well received by consumers. Canada Trustco was the first major lender in North America to introduce weekly payment options and continued as an industry leader through offering flexibility in interest and principal payments. Fierce competition and continuing desire on the part of borrowers to reduce debt prevailed. After repayments, the residential mortgage portfolio increased by \$382 million, compared with a net increase of \$430 million in 1983 and a contraction of \$397 million in 1982.

Principal amount of loans one month and three months in arrears at year-end was 1.27% and 0.46% respectively. One and three month arrears were 1.39% and 0.59% at the end of 1983, and 2.42% and 1.21% at the end of 1982.

Consumer, Personal and Collateral Loans — A buoyant automobile market, coupled with an aggressive approach to lending on readily marketable securities, resulted in the portfolio growing 24% to \$697 million. This compared with 16% and \$564 million in 1983.

Planned new products and enhancement of existing offerings will be linked with extremely

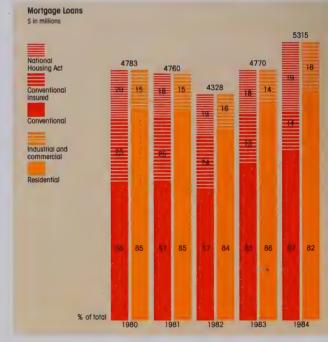
competitive pricing and innovative marketing in 1985 to further fuel significant portfolio growth.

Non-Performing Investments - In 1984, standards used to classify investments as nonperforming were revised. All conventional mortgages, consumer, personal and collateral loans are now classified as non-performing when interest or principal payments are 90 days in arrears. Previously, these mortgages and loans had been classified as nonperforming when payments had not been received for six months. Corporate loans continue to be classified as non-performing when contractual payments have not been received for 30 days. In addition, management will classify any investment as non-performing if there is evidence of deterioration in the financial condition of the issuer.

Note five to the financial statements on page 29 sets out details of non-performing investments. Amounts for prior years have been reclassified to

current basis. The impact was to more than double the amount of conventional mortgages deemed non-performing. The new basis increased the amount of non-performing investments before allocation of applicable portion of allowance for possible investment losses for 1983 by 57% to \$65.5 million from \$41.6 million, and for 1982 by 83% to \$81.1 million from \$44.3 million.

Non-performing investments at year-end were \$40.4 million, an overall decrease of 29% from reclassified 1983 levels. There were \$7.1 million of corporate term loans in this category compared with \$12.5 million a year ago. One loan of \$2.1 million was classified as non-performing during the year. Net write-downs of corporate term loans amounted to \$6.7 million. Reflecting continued poor real estate market conditions in Alberta, real estate acquired in settlement of loans rose sharply reaching \$17.5 million compared to \$9.9 million in 1983. Of the 1984 amount, \$15.4 million or 88% was situated in Alberta.



Policy requires immediate action in recognizing any deterioration in the credit status of corporate investments, and writing down the value of loans and other securities on what is considered to be a conservative basis by industry standards. Management thus believes that investments classified as nonperforming amply reflect current and possible problems. Experience indicates that a substantial portion of investments classified as nonperforming is eventually realized without significant loss.

#### TRUST INVESTMENTS

While Canada experienced a second year of economic recovery, the growth rate fell short of United States performance. Merchandise exports posted a strong advance as a result of impressive growth in the United States. However, domestic demand lagged behind as a result of the rebound in interest rates in spring and summer. Higher interest rates produced a sharp decline in housing starts and business

inventory accumulation eased. Consumer spending grew at a modest rate.

Employment continued to grow, but the quarterly rate of advance showed a marked slowing. Stronger labour force growth pushed the unemployment rate above its year-end 1983 level into the 11% range. Corporate profits also showed a decelerating trend and debt to equity ratios did not improve as much as in the United States. Capital spending exhibited a small advance as businessmen were more cautious than normal for a second year of economic recovery.

Volatility was the key word to describe North American equity markets. As the disinflation scenario gained credibility throughout the year, a two-tiered stock market developed. Well managed companies with strong financial fundamentals coupled with demonstrated ability to control costs attracted market premiums. Added emphasis has been placed on increasing the holding of such stocks in fiduciary portfolios.

Long corporate bond yields did not show a continuation of the stability which characterized 1983 and rose from the 12% level to over 14% in the second quarter before declining in the fall. The outlook for interest rates has improved recently because of growing evidence of continuation of low and stable inflation rates. However, the likelihood of continuing large United States and Canadian budgetary deficits next year could limit further declines.

CT INVESTMENT COUNSEL INC. Competition continues to escalate in the pension investment management industry and a new subsidiary, CT Investment Counsel Inc., is now in place to meet this challenge. This subsidiary will increase marketing effectiveness and offer ownership incentives to attract and retain highly qualified investment professionals.

#### PROPERTY INVESTMENTS

Real Estate Investments – Net income from real estate investment properties, after a \$3.0 million write-down of properties held for development and resale, decreased 8% to \$9.6 million from \$10.4 million in 1983.

The portfolio grew 12% to \$208 million from one year earlier with a preponderance of the increase occurring in major Ontario cities. In excess of 3.3 million square feet of space is owned, diversified both by use and geography, with \$81 million in office buildings, \$78 million in shopping centres and \$49 million in properties held for development and resale.

Emphasis continued to be placed on building operating efficiency, cost control and leasing of unoccupied space. Vacancies at year-end totalled 222,000 square feet or 6.6% of rentable footage including share in joint venture projects.



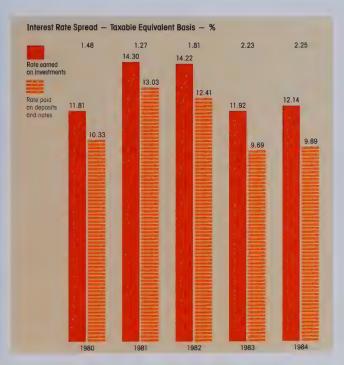
"JohnnyCash electronic money machines provide all day, every day, account access."

Wendy Griffith Burlington, Brant at Caroline



"Tying into a global investment network saves time on foreign transactions for pension funds."

Phil Stumpf
Pension Trust Services





66 Sophisticated electronic support helps ensure timely availability of quarterly and annual results. 99

Jim Kehoe Comptrollers Investment properties were independently appraised as of September 30, 1984. Estimated market values totalling \$263 million exceeded depreciated values by \$55 million compared with \$50 million at September 30, 1983. Detail appears on page 43.

On October 1 Canada Trust announced that it will be a tenant in BCE Place, a major downtown Toronto project to be undertaken jointly by Bell Canada Enterprises Inc. and Oxford Development Group Ltd. Canada Trust will have a 20% equity position in the first phase which will be the Canada Trust Tower having some 800,000 to 1,000,000 square feet of floor space.

The building will be located on Bay at Front Street across from Royal Bank Plaza with occupancv planned for mid to late 1988. Canada Trust will lease 200.000 square feet including a 16,500 square foot financial services branch on the main floor. Executive offices. Metropolitan Toronto regional offices and Toronto main branch operations now located in the Canada Trust building, Yonge at Adelaide, will move to the new tower. Ownership of the present premises will be retained and the existing financial services branch will continue to operate there

Canada Trustco's head office will remain in London, Ontario.

Branches and Premises – Eleven new financial services branches were opened, bringing the total to 208. Nine were opened in existing markets – Regina Albert North across from Northgate Mall in Saskatchewan, London Wellington at Base Line, Hamilton Mohawk at Magnolia, Toronto Bloor at Jopling, Toronto Dundas between University and Spadina, Toronto Avenue Road south of Fairlawn, Toronto Kingston Road east of McCowan, Toronto Islington at Rathburn

and Ottawa Pretoria Bridge at The Driveway in Ontario.

Two branches were opened in new Ontario markets – Markham McCowan at Highway 7 and Collingwood Hurontario beside the Town Hall.

Toronto Finch east of Bayview and Moose Jaw Main at Fairford were relocated in new leased premises and Guelph Scottsdale at Janefield relocated in a new owned building. Major renovations were completed at Richmond No. 3 Road at Cook, St. Thomas Talbot at Elgin, St. Thomas Elgin Mall, Sarnia Lambton Mall Road, St. Catharines Grantham Plaza, Milton Main at Charles, Toronto St. Clair at Yonge, Barrie Dunlop at Memorial, Kirkland Lake 51 Government Road W., Ottawa Westgate Shopping Centre and Ottawa Bank at Heron.

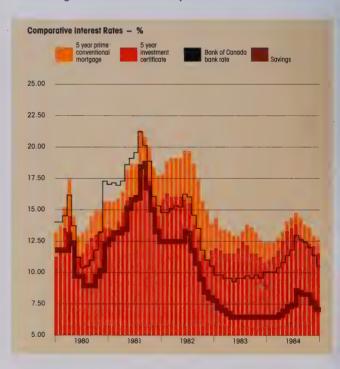
Substantial alterations were also completed in 39 existing Ontario branches where JohnnyCash money machines were installed. This resulted in extensive refurbishments at Kitchener King at Water, Waterloo

Erb at King, Burlington Brant at Caroline, Burlington Plains Road at King and Burlington Guelph Line at Upper Middle.

#### REAL ESTATE SALES

Overall results were unsatisfactory due entirely to pre-tax losses incurred in the Pacific and Prairie regions of \$778,000 and \$857,000 respectively. Ontario regions enjoyed a good year producing pre-tax earnings of \$1,610,000. Division net loss of \$12,000 compared with net earnings of \$143,000 in 1983. Gross commissions of \$40 million were 6% behind 1983. Earned by regions they were: Ontario 70%, Prairie 25% and Pacific 5%.

During the fourth quarter, real estate sales activities were discontinued in the Pacific region and a rationalization program commenced in the Prairie regions. All costs resulting from these decisions were absorbed in the quarter. Concentrating sales activities in Ontario and on a reduced scale in the Prairies should produce dramatically improved results in 1985.



Twelve offices were closed, two opened and six relocated. At year-end real estate services were offered at 63 residential offices and six industrial, commercial and investment offices compared with 71 and eight respectively at December 31, 1983. The sales force was 1,108, down from 1,251 at the end of 1983.

The objective to earn a 30% pre-tax return on capital employed in the division should be achieved in 1985.

# SAVINGS SERVICES

Demand deposits increased \$589 million or 14% compared with \$577 million or 16% in 1983.

Two new accounts were accorded an outstanding reception. Launched in March, SuperRate, a savings and chequing account paying a premium rate for each daily balance in excess of \$3,000, has become the most popular savings vehicle offered. Although competitors soon followed with similar accounts, SuperRate continues to gain

market share. Since introduction in September, United States dollar SuperRate has exhibited strong growth.

A fifth successive spring savings campaign was by far the most successful. Customers were given an opportunity to win one of 15 new automobiles for each \$200 deposit. "Honey" the teddy bear campaign mascot was a sell-out!

Results exceeded objectives in the fall savings campaign. For each \$200 deposit Ontario customers received one opportunity to win an \$85,000 vacation home in Florida.

Canada savings bond sales benefited from introduction of "dial a bond" service. Sales of \$500 million represented a market share of 4.43% compared to 4.38% in 1983.

Term deposits increased 17% compared to 11% in 1983. Cashable term deposits increased 9% compared to a decline of 26% in the previous year.

To further improve customer service and reduce paper flow, document printers were installed in all branches. Term certificates can now be issued immediately at the time of purchase.

Retirement savings deposits total \$2.9 billion having increased \$367 million or 15% compared to \$391 million or 19% in 1983. Number of customers increased 8% over 1983 and now total over 275.000.

Extended hour "8 to 8" service provides customers a minimum 68 banking hours each week at 156 of 208 financial services branches or 75% compared to 140 of 197 or 71% at year-end 1983.

### CARD SERVICES

In August, a separate division was established to co-ordinate future direction of plastic cards and electronic funds transfer systems. Card services encompasses retail and merchant MasterCard, JCB which is the leading credit card in Japan, JohnnyCash money machines and national clearing systems.

As the decade progresses, the majority of electronic funds transfers will probably be cardactivated. Systems which support card services functional areas are similar and integration will achieve highly effective and unified planning.

Credit cards achieved profitability in 1984, ending the year with pre-tax earnings of \$676,000 compared to a pre-tax loss of \$1.3 million in 1983. The outlook for 1985 is for continued improvement.

Components of positive performance were aggressive card repricing strategies, success of the merchant program and development of new products and features to better absorb existing overheads.



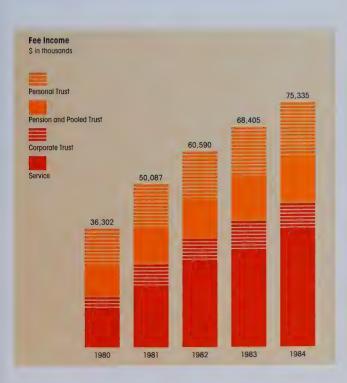
"Computer control of lighting and internal climate results in significant cost savings."

**John Trothen** Truscan Realty



Today's volume of daily interest calculations would be impossible to handle without the computer.

Vicki Burnett Demand Savings





46 Technologies rapidly authorize credit card cash advances in all corners of the globe. 37

John McInnis Card Services



**4** Computer-to-computer interface with credit bureaus improves productivity in loans processing.**9** 

Pat Boyle London City Centre Mall Administration fees contributed \$392,000 to 1984 revenue. Interest bearing receivables, which comprised 57% of total receivables at December 31, 1983, represented 64% at 1984 year-end and increased from \$28.1 million to \$36.4 million.

In September, Canada Trust MasterCard Gold became the first premium financial card available in Canada. Also unique, both this and the regular Master-Card were introduced in United States funds. At December 31, 4,600 gold accounts had been approved.

Despite receivables growth, bad debt and fraud losses were contained at \$563,000. The loss ratio of 0.30% of gross sales, compared with 0.40% in 1983, continued well below industry standards.

The decision to process MasterCard deposits for retailers, undertaken in mid-1983, has proven key to credit card profitability. As of December 31, branches were accepting deposits from 12,000 merchants, representing a 7% share of market. Merchant sales for the year totalled \$345 million contributing \$3.1 million in net revenue.

Subsequent to successful introduction in 11 London branches in December 1983, JohnnyCash money machines have been installed in a further 42 locations, principally in Midwestern and Hamilton/Niagara regions. Units installed now number 80 in 53 branches and the associated cardholder base exceeds 153,000.

Agreement was reached October 25, 1984 between Hudson's Bay and Canada Trust allowing savings customers access as of June 3, 1985 to accounts through cash dispensers owned by The Bay and located in 10 of their Toronto area stores. After testing, it is expected units will be placed in other Bay, Simpsons and Zellers locations.

August 22, 1984 was the first anniversary of direct participation in the Canadian Payments Association clearing system. Entry has been beneficial, resulting in lowered operating costs and net revenue gained from the investment of federal government balances which accrue to us as a direct clearer.

# TRUST AND CORPORATE SERVICES

Personal Trust Services – Business acquired, as measured by first year fees, increased 10% over 1983. Total fee revenue increased 3% to \$15.3 million.

New laser technology made production of client statements in a variety of personalized formats possible. As well, an enhancement to the personal trust computer system will support introduction in early 1985 of an agency account for assets denominated in United States dollars.

Pension Trust Services – Business development efforts generated \$889,000 in first year fees, representing an increase of 162%. Total revenue was \$14.4 million, up 8% over 1983. Pension assets under administration rose 27% to \$10.4 billion.

Clients benefited from an improved statement package and an accounting and reporting capability in United States currency. Two additional administrative units – Kitchener and Montreal – were established. A policy of decentralized administration, emphasizing personal client service, continues as a basic operating principle.

Corporate Trust Services – Fees collected declined 8% due to both reduced corporate debt underwriting and stock market activity, as well as the effect of Canadian Depository for Securities on issuance and cancellation of share certificates. The number of companies issuing debt and equity was limited by continuing relatively high

rates of interest and an uncertain economy.

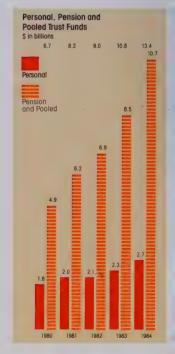
The entire securities processing industry is undergoing significant change driven by implementation of Canadian Depository for Securities bookbased system. Growth expectations have been tempered to reflect the new environment.

### DATA RESOURCES

Major activities in computer operations included installation of more cost-effective network technology and upgrading branch terminals to provide for instant printing of customer documents.

Systems development projects furnished software support for inbranch document printing and technology for corporate clients to have on-line terminal or personal computer access to their pension fund data.

Internally, electronic mail facilities were expanded and use of personal computers was extended to enable downloading data from mainframe computers to enhance employee productivity.



### **PLANNING**

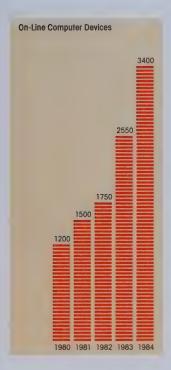
Strategies to balance continued growth and earnings performance are major considerations in 1985 plans, with market share, expense control and earnings objectives driving the process. Key objectives for 1985 appear on page six. Performance against 1984 objectives established in the 1983 annual report is highlighted on pages four and five.

Resources are allocated in priority order to support corporate thrusts. Execution is a team effort of branch, product, systems, marketing and human resources management.

### MARKETING SERVICES

Strategies focused on gaining market share through product innovation and aggressive sales and merchandising initiatives.

Product development included the SuperRate account, which almost overnight changed the Canadian savings and chequing business. Firsts for the Canadian marketplace included a United



States dollar SuperRate, Master-Card Gold and a United States dollar MasterCard. Canada Trust was also the first national financial institution to offer weekly and bi-weekly mortgage payment options.

Vigorous sales and merchandising activities were successful in a number of areas: retirement savings plans, savings and chequing accounts, mortgages, Canada savings bonds, "8 to 8" service, JohnnyCash money machines, sales finance, merchant MasterCard and personal trust immediate fee development.

Campaigns for 25 new, relocated or renovated branches generated significant business across several product lines.

Research in major markets pinpointing outstanding areas for new branches sets the stage for continued strong network expansion.

### LEGAL SERVICES

Support was given to management, product areas and regions in planning and in responding to market demands and legal issues. Legal opinions received during the last several years were assessed and committed to electronic storage, for ease of reference by a wide spectrum of personnel.

A major review of insurance coverages and changes thereto reduced corporate exposure to controllable risk. Centralizing reporting of all potential and actual losses is underway.

Systems changes will allow preliminary electronic review of meeting agenda and supporting documents for legal-related committees. Decisions will be communicated quickly using the same technologies.

# **HUMAN RESOURCES**

Employee relations stressed communication. An "open door" program commenced early in the year providing a direct and confidential channel for employees to express opinions and ideas, ask questions or voice concerns to an ombudsman who functions strictly as an impartial third party. An ongoing employee attitude survey and staff newsletter were introduced.

Equipping personnel to utilize new technology continued to be a high priority. Employees participated in programs to upgrade skills in many areas of data entry and other end-user applications. Focus was also given to product administration and customer service training, with employees participating in over 3,500 training units. Research into computer assisted instruction laid the foundation to maximize technology in design and delivery of instructional programs.

## **ORGANIZATION**

Senior management appointments during 1984 were:

Senior Vice-President Leo P. Sauve Pacific Region

Vice-Presidents Eugene L. Baillargeon Real Estate Sales Richard B. Coles Corporate Loans James T. Lindores Special Projects Stan A. Martin Savings Services J.J. Sean McNamara Card Services Liam S. O'Brian Corporate Relations Metropolitan Toronto Region Gwyn E. Williams Hamilton/Niagara Region



\*\*Computer analysis helps assess potential branch sites.\*\*

Laurence Linsdell Marketing Services



4 Computer modelling enhances management succession planning. 17 Margaret Pidgeon Human Resources



"An electronic data base of legal opinions assists in problem solving." John Mullen Legal Services



"The computer gives real estate agents and customers comprehensive information on available houses."

Gizella Davis Calgary 2515-90th Ave. S.W. Assistant Vice-Presidents John P. Bosak Data Processing Operations Douglas R. Dolman Support Services Herbert T. Lovett Corporate Business Development Southwestern Ontario Region Ron Moretto Windsor University at Victoria Robert P. Morneau RSP Savings Donald W. Nichol Financial Services Toronto Yonge at Adelaide George Pace Trust Services Metropolitan Toronto Region Robert T. Panabaker Systems Development Wilfred W. Park Corporate Business Development Midwestern Ontario and Hamilton/Niagara Regions Lawrence O. Philp Planning and Tax Services Robert D.M. Strachan Ottawa Laurier at Metcalfe Ivor I. Thomas Corporate Loans John A. Whaley General Counsel and Assistant Secretary O. Evan Whitehead London City Centre Mall James R. Wilken Kitchener King at Water Michael D. Woeller Northern Ontario/Ouebec

The untimely death on July 4, 1984 of Derek J. Warren, Vice-Chairman, Prairie Region, was recorded with deep regret.

THE YEAR AHEAD

It is a fact of life that the Canadian economy is inextricably linked to events south of the border. After booming for much of 1984, the United States economy now shows signs of slowing. The Canadian scene will likely mirror this and real gross national product growth for 1985 is forecast by leading economists at about 3%.

With elections over in both countries, it is earnestly hoped that governments will belatedly take steps to reduce huge federal deficits. Such action would give a strong assist to control of inflation and be viewed positively by investors. Improved investor psychology should permit real rates of interest - that is, the nominal rate of interest minus the inflation rate - now near historical highs, to decline and approach normal levels. Respite for hard-pressed borrowers would allow abatement of current high provisions for investment losses charged to earnings.

Canada Trustco is well prepared to meet almost any eventuality. Despite a competitive environment not equalled for decades, the company should experience a good year in 1985 with net earnings anticipated to improve by at least 10%.

Arthur H. Mingay
Chairman of the Board and
the Executive Committee

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Mervyn L. Lahn President and Chief Executive Officer

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January 29, 1985 London, Canada

# CANADA TRUSTCO MORTGAGE COMPANY

CONSOLIDATED STATEMENT	Γ OF EARNINGS,	year ended December 31
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CONSOLIDATION DITTIENT OF DAINS	iriab, year chaca	December 51	%		
	Note	1984	Increase	1983	1982
Investment income Short term notes Bonds and debentures Stocks Mortgages Corporate term loans Financial institutions loans Consumer and personal loans Collateral loans Net real estate investment properties Equipment leases	. 7	\$ 153,094,000 138,674,000 59,011,000 620,604,000 101,501,000 60,102,000 51,120,000 26,794,000 9,598,000 4,580,000	(Decrease)  10 29 69 8 20 14 18 19 (8) 35	\$ 138,659,000 107,101,000 35,008,000 576,095,000 84,283,000 52,659,000 43,381,000 22,466,000 10,446,000 3,388,000	\$ 205,541,000 75,750,000 36,251,000 606,474,000 112,206,000 79,515,000 51,485,000 28,502,000 7,425,000 2,089,000
		1,225,078,000	14	1,073,486,000	1,205,238,000
Interest on deposits and notes Demand deposits Cashable term deposits Term deposits		321,905,000 71,078,000 602,442,000	29 13 9	250,284,000 63,167,000 552,646,000	361,344,000 133,328,000 549,280,000
Subordinated notes		995,425,000 4,515,000	15	866,097,000	1,043,952,000
		999,940,000	15	866,097,000	1,043,952,000
Net investment income Provision for possible investment losses	6	225,138,000 12,500,000	9 25	207,389,000 10,000,000	161,286,000 15,000,000
Net investment income after provision for possible investment losses		212,638,000	8	197,389,000	146,286,000
Fees Personal trust Pension and pooled trust funds Corporate trust Service	10	15,282,000 14,351,000 8,551,000 37,151,000	3 8 (8) 20	14,793,000 13,309,000 9,314,000 30,989,000	14,021,000 12,025,000 7,845,000 26,699,000
		75,335,000	10	68,405,000	60,590,000
Net real estate sales commissions Real estate sales Real estate sales personnel		39,620,000 28,765,000	(6) (9)	42,161,000 31,484,000	23,122,000 17,309,000
		10,855,000	2	10,677,000	5,813,000
Other income		2,713,000	22	2,221,000	2,321,000
Earnings before operating expenses		301,541,000	8	278,692,000	215,010,000
Operating expenses Salaries Pension and other benefits Occupancy Computer, furniture and equipment Communications Stationery Advertising Insurance, commissions and fees Provincial taxes on capital Deposit insurance Other		103,818,000 11,570,000 27,021,000 24,045,000 9,468,000 5,392,000 11,353,000 7,845,000 2,625,000 2,745,000 5,368,000	11 22 17 23 12 13 50 2 (3) 28	93,602,000 9,522,000 23,157,000 19,517,000 8,455,000 4,762,000 7,566,000 7,659,000 2,714,000 2,140,000 5,554,000	87,605,000 10,663,000 21,264,000 17,459,000 7,964,000 4,670,000 5,977,000 6,395,000 2,550,000 1,184,000 4,678,000
		211,250,000	14	184,648,000	170,409,000
Earnings before income taxes Income taxes	9	90,291,000 15,951,000	(4) (47)	94,044,000 30,068,000	44,601,000 4,294,000
Net earnings		\$ 74,340,000	16	\$ 63,976,000	\$ 40,307,000
Attributed to Preference shares non-convertible Preference shares convertible Common shares		\$ 7,944,000 66,396,000	(15) 22	\$ 9,378,000 54,598,000	\$ 9,015,000 1,638,000 29,654,000
		\$ 74,340,000	16	\$ 63,976,000	\$ 40,307,000
Net earnings per common share – basic		\$ 3.11	15	\$ 2.70	\$ 1.71
Net earnings per common share – fully diluted  Net earnings ratios to averaged		\$ 2.81	17	\$ 2.40	\$ 1.61
Assets Common shareholders' equity – fully diluted		.68% 17.02%		.66% 16.83%	.44% 12.70%

# CONSOLIDATED STATEMENT OF CONDITION, December 31

ASSETS	Note	1984	% Increase (Decrease)	1983	1982
Investments	6				
Cash Short term notes		\$ 175,900,000 1,254,433,000	39 (13)	\$ 126,528,000 1,439,258,000	\$ 110,120,000 1,381,030,000
		1,430,333,000	(9)	1,565,786,000	1,491,150,000
Securities Bonds and debentures	4				
Canada		907,750,000	46	621,624,000	531,390,000
Provincial		531,100,000	40	380,044,000	268,123,000
Corporate		76,075,000	34 ′ :	56,851,000	42,713,000
		1,514,925,000	43	1,058,519,000	842,226,000
Stocks Preference Common		930,144,000 38,283,000	79 (20)	518,406,000 47,641,000	391,450,000 25,608,000
		968,427,000	71	566,047,000	417,058,000
		2,483,352,000	53	1,624,566,000	1,259,284,000
Loans Mortgages Conventional Conventional insured		3,553,480,000 751,122,000	18 (17)	2,999,703,000 900,681,000	2,473,943,000 1,037,166,000
National Housing Act		1,010,732,000	16	869,732,000	816,877,000
Corporate term Financial institutions Consumer and personal Collateral		5,315,334,000 933,454,000 515,911,000 446,899,000 249,894,000	11 17 2 24 23	4,770,116,000 799,275,000 503,495,000 360,512,000 203,405,000	4,327,986,000 802,836,000 551,803,000 311,295,000 175,698,000
		7,461,492,000	12	6,636,803,000	6,169,618,000
Real estate investment properties Receivables under equipment leases Non-performing investments	7	208,367,000 47,995,000 40,403,000	12 (5) (29)	186,048,000 50,773,000 57,019,000	171,882,000 26,674,000 66,791,000
Total investments		11,671,942,000	15	10,120,995,000	9,185,399,000
Land, premises and equipment	8	78,051,000	28	61,063,000	57,092,000
		\$11,749,993,000	15	\$10,182,058,000	\$9,242,491,000

Approved on behalf of the board

J.W. Adams, Director

M.L. Lahn, Director

A.H. Mingay, Director

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nencing on page 26

<b>LIABILITIES</b> Deposits	Note	1984	% Increase (Decrease)	1983	1982
Demand Cashable term		\$ 4,729,465,000 698,788,000	14 9	\$ 4,140,854,000 641,305,000	\$3,563,405,000 872,276,000
Term		5,715,796,000	17	4,881,202,000	4,389,336,000
		11,144,049,000	15	9,663,361,000	8,825,017,000
Current income taxes Mortgages Dividends	9	4,516,000 27,593,000 6,327,000	3 147 11	4,402,000 11,172,000 5,715,000	14,002,000 6,338,000
		38,436,000	81	21,289,000	20,340,000
		11,182,485,000	15	9,684,650,000	8,845,357,000
Subordinated notes Future income taxes	2 9	79,515,000 63,711,000 143,226,000	16 161	54,861,000 54,861,000	34,066,000 34,066,000
SHAREHOLDERS' EQUITY Capital stock Preference shares Common shares	3	35,000,000 21,877,000	(68) 4	110,000,000 21,137,000	113,000,000 18,966,000
Contributed surplus		56,877,000 161,397,000	(57) 7	131,137,000 151,243,000	131,966,000 109,915,000
Retained earnings		206,008,000	29	160,167,000	121,187,000
		424,282,000	(4)	442,547,000	363,068,000
		\$11,749,993,000	15	\$10,182,058,000	\$9,242,491,000

# CONSOLIDATED STATEMENT OF CONTRIBUTED SURPLUS

year ended December 31

	1984	1983	1982
Balance beginning of year	\$151,243,000	\$109,915,000	\$ 87,429,000
Premium on issue of common shares  Net discount on preference shares series B purchased for cancellation and redemption	10,154,000	41,328,000	22,330,000
Balance end of year	\$161,397,000	\$151,243,000	\$109,915,000

# **CONSOLIDATED STATEMENT OF RETAINED EARNINGS**

year ended December 31

	1984	1983	1982
Balance beginning of year Net earnings	\$160,167,000 74,340,000	\$121,187,000 63,976,000	\$105,410,000 40,307,000
	234,507,000	185,163,000	145,717,000
Dividends on preference shares			
Series A Series B		180,000	313,000 1,638,000
Series D Series E	1,287,000 772,000	1,798,000 1,078,000	2,489,000 1,493,000
Series F Series G	2,035,000 3,850,000	2,472,000 3,850,000	3,441,000 1,279,000
Dividends on common shares	7,944,000 20,366,000	9,378,000 15,473,000	10,653,000 13,146,000
	28,310,000	24,851,000	23,799,000
Expenses, net of income taxes, incurred on			
issue of shares and subordinated notes	189,000	145,000	731,000
	28,499,000	24,996,000	24,530,000
Balance end of year	\$206,008,000	\$160,167,000	\$121,187,000

# CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL CONDITION

year ended December 31

you one 2000	1984	1983	1982
CASH DERIVED FROM	1701	1,700	1,02
Increase (decrease) in deposits			
Demand	\$ 588,611,000	\$ 577,449,000	\$ 525,454,000
Cashable term	57,483,000	(230,971,000)	(206,667,000)
Term	834,594,000	491,866,000	237,158,000
	1,480,688,000	838,344,000	555,945,000
Operations	T4 2 40 000	(2.07/.000	40 207 000
Net earnings	74,340,000	63,976,000	40,307,000
Future income taxes  Depreciation	8,850,000 13,397,000	20,795,000 10,627,000	2,748,000 6,154,000
Provision for possible investment losses	12,500,000	10,000,000	15,000,000
1 tovision for possible investment tosses	109,087,000	105,398,000	64,209,000
Other	109,087,000	103,370,000	04,204,000
Issue of subordinated notes	75,000,000		
Issue of shares	10,894,000	43,499,000	35,304,000
Current income taxes	114,000	4,402,000	
	86,008,000	47,901,000	35,304,000
	1,675,783,000	991,643,000	655,458,000
CASH APPLIED TO			
Increase (decrease) in investments			
Short term notes	(184,825,000)	58,228,000	396,484,000
Bonds and debentures	456,406,000	216,142,000	315,939,000
Stocks	402,380,000	148,989,000	(22,064,000)
Mortgages	540,637,000	440,873,000	(440,391,000)
Corporate term loans	139,719,000	(2,101,000)	158,607,000
Financial institutions loans	12,416,000	(48,308,000)	125,837,000
Consumer and personal loans	86,126,000	49,872,000	(33,177,000)
Collateral loans	46,489,000	27,707,000	(21,278,000) 42,705,000
Real estate investment properties	23,784,000	15,361,000 24,099,000	(1,871,000)
Receivables under equipment leases Non-performing investments	(2,778,000) (18,043,000)	(15,622,000)	58,681,000
Non-performing investments	1,502,311,000	915,240,000	579,472,000
Dividends paid on	1,302,311,000	713,240,000	377,172,000
Preference shares	9,209,000	10,577,000	9,590,000
Common shares	18,489,000	14,897,000	13,061,000
Oddinion on acco	27,698,000	25,474,000	22,651,000
Other		20,111,000	,,
Additions to land, premises and equipment	28,920,000	13,253,000	18,072,000
Net loss on disposal and write-down of investments,	, ,	, ,	, ,
net of income taxes	13,229,000	15,293,000	11,443,000
Reduction (increase) of mortgage liabilities	(16,421,000)	2,830,000	10,075,000
Expenses, net of income taxes, incurred			
on issue of shares and subordinated notes	189,000	145,000	731,000
Preference shares purchased for cancellation and redemption	75,000,000	3,000,000	2,740,000
Accrued interest, subordinated notes	(4,515,000)		
	96,402,000	34,521,000	43,061,000
	1,626,411,000	975,235,000	645,184,000
INCREASE IN CASH	\$ 49,372,000	\$ 16,408,000	\$ 10,274,000

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, year ended December 31, 1984

# 1. Summary of significant accounting policies

### (a) Consolidation

The financial statements include the accounts of Canada Trustco Mortgage Company and its subsidiary companies, The Canada Trust Company, Canada Trustco International Limited, CT Insurance Company Limited, CT Investment Counsel Inc. and Truscan Realty Limited.

### (b) Investments

Investments, reduced by an allowance for possible investment losses where applicable, and investment income are stated as follows:

#### Securities

Bonds and debentures are stated at amortized cost plus accrued interest and stocks are stated at cost plus accrued dividends.

### (ii) Loans

Mortgages are stated at cost, which includes amounts advanced, interest capitalized and accrued, taxes and other charges, less repayments and unamortized mortgage discounts. Interest income is accrued on a daily basis and mortgage discounts are amortized over the term of the mortgage.

Corporate term, financial institutions, consumer, personal and collateral loans are stated at cost which includes amounts advanced and interest accrued on a daily basis, less repayments.

## (iii) Real estate investment properties

Properties held for development and resale are stated at the lower of cost less accumulated depreciation and estimated net realizable value while properties held as investments are stated at cost less accumulated depreciation. Cost includes all direct costs of development and construction including carrying costs such as interest, property taxes and net operating costs incurred during the development phase. Administrative overhead expenses are not capitalized.

Income is recognized on the sale of properties held for development and resale when all material conditions of the agreement have been fulfilled, a cash down payment equal to at least 15% of the sale price has been received, and in management's judgment the purchaser has the financial resources to complete the transaction. Rental income is recognized on investment properties commencing with the month during which a predetermined level of occupancy is attained subject to a reasonable maximum lease achievement period. Prior to such time net operating costs are capitalized as part of development and construction costs.

Depreciation on buildings is provided on a 5% 40 year sinking fund basis.

# (iv) Receivables under equipment leases

Receivables under equipment leases are stated at gross rentals receivable net of unearned income. Any gains resulting from the residual values of leased equipment are reflected in earnings only when realized. Earned income is accrued on a daily basis and recognized accordingly.

# (v) Non-performing investments

Non-performing investments are stated at an amount which does not exceed estimated net realizable value. They consist of securities on which interest or preferred dividend payments have been suspended, loans placed on a non-accrual status, corporate term loans on which a rate reduction has been negotiated and real estate acquired in settlement of loans. The delinquency period before a loan is classified as non-accruing differs by category: conventional mortgages — 90 days; corporate term — 30 days; personal, consumer and collateral, other than credit card balances — 90 days. Credit card balances are written off when overdue 180 days. In addition management may, at any time, classify a loan as non-accruing

if there is evidence of deterioration in the borrower's financial condition. Once loans are classified as non-accruing, revenue is taken into earnings only as collected.

An allowance for possible investment losses is deducted from the applicable investment in the consolidated statement of condition. This allowance recognizes the historical trend of investment losses and existing economic conditions. Provision for possible investment losses, if any, is based on both the historical five year (including the current year) moving average ratio of losses to average investments and other factors which in management's judgment deserve recognition. Net gains or losses realized on disposal of investments (with the exception of properties held for development and resale) are recorded in this allowance and are reflected in the consolidated statement of earnings only to the extent of their effect on the annual provision, if any.

# (c) Land, premises and equipment

Land, premises and equipment comprise assets used by the company in its daily operation. Land is stated at cost and premises and equipment are stated at cost less accumulated depreciation. Depreciation on leasehold improvements and equipment is provided on the straight-line basis over the estimated useful life of each asset at annual rates of 10% to 50%. Depreciation on buildings is provided on a 5% 40 year sinking fund basis.

## (d) Fees and net commissions

Fees and net commissions are recorded as income when received.

### (e) Pension plar

A contributory pension plan is available to substantially all employees after three months of continuous service. The cost of funding current service pension benefits is expensed as incurred. Unfunded liabilities or experience deficiencies which may occur are funded in accordance with actuarial recommendations and the required additional contributions are expensed as incurred.

# (f) Net earnings per common share

Net earnings per common share — basic are calculated using the weighted average number of common shares outstanding and the net earnings attributable to common shares.

Net earnings per common share — fully diluted are calculated on the assumption that all warrants and common share options outstanding at the end of the year had been exercised at the beginning of the year or at the date of issue if applicable. Net earnings include net earnings attributable to common shares plus the imputed earnings on the cash exercise price of warrants and options, calculated at the company's average prime rate for the year less applicable income taxes.

# (g) Foreign exchange

Foreign currency assets and liabilities are translated into Canadian dollars at year-end rates of exchange; income and expenses at the rate prevailing at the time of the transaction. Gains and losses on foreign currency transactions are included in service fees.

## (h) Comparative figures

The comparative figures for 1983 and 1982 have been reclassified to conform with the financial statement presentation adopted for 1984.

# 2. Subordinated notes

On July 12, 1984, by private placement, \$75,000,000 series A floating rate convertible subordinated notes were issued, maturing July 1, 2009, with interest payable at prime. These notes are redeemable by the company on or after July 1, 1991, with the consent of the Superintendent of Insurance of Canada, at the principal amount plus accrued interest. The noteholders

have the right on or after July 1, 1989, to convert the notes into floating rate cumulative redeemable series H preference shares with a par value of \$20 on the basis of 50,000 series H preference shares for each \$1,000,000 principal amount of the notes. The company has the right to convert the notes at any time into series H preference shares on

the same basis or, with the consent of the Superintendent, purchase them for cancellation. Accrued interest at the time of conversion or purchase for cancellation is payable in cash. 3,750,000 series H preference shares, with a dividend rate 70% of prime, have been reserved for conversion of these notes.

# 3. Capital stock

All common share figures reflect the two-for-one share split on March 26, 1984.

# (a) Authorized and issued

	N	Number of shares			Amount		
	1984	1983	1982	1984	1983	1982	
Cumulative redeemable preference shares, of \$20 par value each, issuable in series					(in thousands)		
Authorized	9,268,563	13,018,563	13,168,563	\$185,371	\$260,371	\$263,371	
Issued						·	
Series A - 83/4 %			150,000	\$	\$	\$ 3,000	
Series D – floating % retractable		1,250,000	1,250,000		25,000	25,000	
Series E – floating % retractable		750,000	750,000		15,000	15,000	
Series F — floating % retractable		1,750,000	1,750,000		35,000	35,000	
Series G - 11% retractable	1,750,000	1,750,000	1,750,000	35,000	35,000	35,000	
	1,750,000	5,500,000	5,650,000	\$ 35,000	\$110,000	\$113,000	
Common shares of \$1 par value each							
Authorized	40,000,000	40,000,000	40,000,000	\$ 40,000	\$ 40,000	\$ 40,000	
Issued	21,877,376	21,137,098	18,966,038	\$ 21,877	\$ 21,137	\$ 18,966	

## (b) Terms of issue

(i) Preference shares

The dividend rate on series G preference shares is 11%. The series is redeemable October 2, 1989 at \$21.25 reducing annually by \$0.25 to \$20.00 at October 2, 1994 and thereafter. The shares are retractable at the option of the holder at \$21.00 each on September 29, 1989. During each year, commencing October 2, 1989, the company is obligated to make all reasonable efforts to purchase for cancellation 4% of the number of series G shares outstanding at September 29, 1989 at a price not exceeding \$20.00 per share plus costs of purchase.

### (ii) Common shares

The maximum number of shares that may be issued is 40,000,000, of which 5.649.882 have been reserved as follows:

For warrants outstanding	2,913,396
For dividend reinvestment plan	877,708
For employee purchase and option plans	1,858,778
. ,	5.649.882

At December 31, 1984, 94,538 shares were allocated to the trustee for the employee purchase plan. In addition, options to purchase 1,068,200 shares at prices ranging from \$12.56 to \$25.38 per share were outstanding. These are exercisable for 10 years with up to 15% becoming eligible in each year measured from date of granting. The maximum number of shares issuable under options at December 31, 1984 was 244,840. During the year options to purchase 31,960 shares were exercised.

The company is a constrained share company and as such the total number of common shares that can be registered and voted by any one shareholder or associated shareholders is limited to 10% of the number of issued voting shares.

(c) Warrants

At December 31, 1984, 1,456,698 (1983 – 1,742,613; 1982 – 1,749,900) warrants were outstanding, each warrant entitling the holder to purchase two common shares for \$26.00. The warrants are transferable and until expiry on October 2, 1987, permit the holders to purchase common shares by tendering the warrant and either \$26.00 cash or one series G preference share and \$5.00 cash for two common shares. The company may at any time, for an ensuing 30 day period, reduce the cash portion of the latter option to \$3.00.

# (d) Changes in shareholdings and contributed surplus

Three years ended December 31, 1984

	Preference	e shares	Common	shares	Contributed surplus
	Shares	Par value (in thousands)	Shares	Par value (in thousands)	(in thousands)
Balance December 31, 1981	5,237,356	\$104,747	17,140,588	\$17,141	\$ 87,429
Preference shares					
Series A - cancelled	(50,000)	(1,000)			
Series B – cancelled	(77,946)	(1,559)			163
Series B – converted	(1,193,579)	(23,871)	1,799,716	1,800	22,051
Series B - redeemed	(15,831)	(317)			. (7)
Series G – issued for cash	1,750,000	35,000			
Common shares – issued for cash					
Employee purchase			25,374	25	274
Options exercised			160		. 2
Warrants exercised			200		3
Balance December 31, 1982	5,650,000	113,000	18,966,038	18,966	109,915
Preference shares					
Series A – cancelled	(150,000)	(3,000)			
Common shares – issued for cash					
Private placement			2,000,000	2,000	39,000
Employee purchase			41,546	41	758
Dividend reinvestment			33,066	33	600
Options exercised			3,640	4	42
Warrants exercised			92,808	93	928
Balance December 31, 1983	5,500,000	110,000	21,137,098	21,137	151,243
Preference shares					
Series D - redeemed	(1,250,000)	(25,000)			
Series E - redeemed	(750,000)	(15,000)			
Series F - redeemed	(1,750,000)	(35,000)			
Common shares – issued for cash					
Employee purchase			47,262	47	1,066
Dividend reinvestment			89,226	89	1,845
Options exercised			31,960	· 32	381
Warrants exercised			571,830	572	6,862
Balance December 31, 1984	1,750,000	\$ 35,000	21,877,376	\$21,877	\$161,397

The weighted average number of common shares outstanding during 1984 was 21,352,911 (1983 - 20,233,598; 1982 - 17,315,516).

# 4. Securities

	1984		19	1983		982
	Stated value	Market value	Stated value	Market value	Stated value	Market value
			(in tho	usands)		
Bonds and debentures					,	
Canada	\$ 907,750	\$ 925,005	\$ 621,624	\$ 633,723	\$ 531,390	\$ 550,288
Provincial	531,100	531,287	380,044	380,930	268,123	269,809
Corporate	76,075	72,971	56,851	52,290	42,713	38,114
	1,514,925	1,529,263	1,058,519	1,066,943	842,226	- 858,211
Stocks						
Preference	930,144	932,778	518,406	519,084	391,450	370,182
Common	38,283	44,392	47,641	55,892	25,608	25,212
	968,427	977,170	566,047	574,976	417,058	395,394
	\$2,483,352	\$2,506,433	\$1,624,566	\$1,641,919	\$1,259,284	\$1,253,605

5.	Non-p	erform	ino	invesi	ment	S
•	TACAT D	OF TOTAL	MANA C.		PARTOTAL	-

5. Non-performing investments	19	84	19	983	19	82
	En alexander	% of	e d	% of		% of
ecurities	(in thousands) \$ 520	portfolio 0.02	(in thousands) \$	portfolio	(in thousands) \$	portfolio
Jon-accruing loans	<b>\$</b> 520	0.02	Φ		Ď	
Conventional mortgages	20,912	0.59	40,608	1.35	56,629	2.29
Corporate term	7,063	0.76	12,500	1.56	13,875	1.73
Consumer and personal	. 810	0.18	1,460	0.40	3,367	1.08
Collateral	29,939	0.25	1,044	0.51	1,626	0.93
Real estate acquired in settlement of loans	29,939 17,518	0.40	55,612 9,888	0.84	75,497 5,625	1.22
	47,457		65,500		81,122	
Applicable portion of allowance	7,054		0 //01		1 / 221	
for possible investment losses	\$40,403		8,481 \$57,019		14,331 \$66,791	
Allowance for possible investment						
<ul><li>6. Allowance for possible investment</li><li>a) Changes during year</li></ul>	losses					
a, changes during year				1984	1983	1982
					(in thousands)	
Balance beginning of year  Tax allowed				\$	\$	\$ 1,669
Tax anowed				30,037	35,330	30,104
				30,037	35,330	31,773
Provision charged to earnings				12,500	10,000	15,000
Net investment gains (losses and write-downs)				(13,229)	(15,293)	(11,443)
				(729)	(5,293)	3,557
alance end of year — tax paid				\$ 29,308	\$ 30,037	\$ 35,330
b) Net investment gains (losses and wri	ite-downs)					
			1984		1983	1982
		Gains (losses)	Income taxes	Net	Net	Net
		(105505)	tunes	(in thousands)	1100	1101
Loans, net of recoveries of \$2,503						
(1983 – \$494; 1982 – \$459) Mortgages		\$ (7,604)	\$ 825	\$ (6,779)	\$ (3,482)	\$ (3,381)
Corporate term		(6,728)	730	(5,998)	(9,461)	(13,428)
Consumer and personal		(1,008)	109	(899)	(1,260)	(1,742)
Collateral		(569)	61	(508)	(756)	(233)
		(15,909)	1,725	(14,184)	(14,959)	(18,784)
Bonds and debentures		1,332	(680)	652	260	1,232
Stocks		598	(199)	399	(438)	5,661
Real estate investment properties		(96)	<b></b>	(96)	(156)	448
		\$(14,075)	\$ 846	\$(13,229)	\$(15,293)	\$(11,443)
c) Allocation of allowance for possible i	nvestment losses	5			4000	1000
				1984	1983	1982
.oans					(in thousands)	
Mortgages				\$ 13,971	\$18,552	\$ 19,809
Corporate term				7,000	1,460	
Consumer and personal				1,283	1,544	889
				22,254	21,556	20,698
Bonds and debentures						151
Real estate investment properties				7,054	8,481	150 14 331
Non-performing investments				\$ 29,308	\$30,037	\$ 35,330
				\$27,300	<b>\$50,007</b>	<b>\$</b> 33,330
7. Real estate investment properties						
a) Cost and net depreciated values			1984		1983	1982
			Accumulated			
		Cost	depreciation	Net	Net	Net
				(in thousands)		
Properties held for development and resale Land		\$ 38,541	\$ 1	\$ 38,541	\$ 40,780	\$ 34,967
Buildings		10,770	417	10,353	\$ 40,780 10,897	11,702
201011160		49,311	417	48,894	51,677	46,669
Properties held as investments						
Land		48,933		48,933	29,430	28,718
Buildings		122,524	11,984	110,540	104,941	96,495
		171,457	11,984	159,473	134,371	125,213
		\$220,768	\$12,401	\$208,367	\$186,048	\$171,882

(b) Net real estate investment properties incôme	1984	1983	1982
		(in thousands)	
Property sales	\$ 1,576	\$ 6,897	\$ 1,148
Cost of property sales	1,711	6,103	1,635
	(135)	794	(487)
Rental income	20,192	18,226	14,091
Maintenance	6,209	7,430	5,504
Write-downs	3,000		
	10,983	10,796	8,587
Net income before depreciation	10,848	11,590	8,100
Depreciation	1,250	1,144	675
	\$ 9.598	\$10.446	\$ 7.425

# 8. Land, premises and equipment

# (a) Cost and net depreciated values

		1984		1983	1982
	Cost	Accumulated depreciation	Net	Net	Net
•			(in thousands)		
Land	\$ 8,517	\$	\$ 8,517	\$ 5,896	\$ 4,805
Buildings	26,205	5,285	20,920	18,384	17,293
Leasehold improvements	28,025	12,966	15,059	12,223	11,825
Computers, furniture and equipment	53,856	20,330	33,526	24,055	22,639
Automobiles	83	54	29	505	530
	\$116,686	\$38,635	\$78,051	\$61,063	\$57,092

# (b) Occupancy expense

L / L	1984 1983 1	1982
	(in thousands)	
Rent	\$ 9,717 \$ 8,975 \$	7,874
Maintenance	13,701 11,132 1	0,867
Depreciation	4,074 3,449	2,634
	27,492 23,556 2	21,375
Rental income	471 399	111
	\$27,021 \$23,157 \$2	1 264

# (c) Computer, furniture and equipment expense

	1984	1983	1982	
. '	(in thousands)			
Rent	\$14,203	\$12,261	\$13,192	
Maintenance	1,769	1,222	1,422	
Depreciation	. 8,073	6,034	2,845	
	\$24,045	\$19,517	\$17,459	

# (d) Premises and equipment leases

The aggregate minimum rentals payable at December 31, 1984 are as follows for each of the periods shown:

	,	Premises	Equipment	Total
			(in thousands)	
1985 - 1989		\$39,961	\$16,715	\$56,676
1990 - 1994		16,048		16,048
1995 - 1999		6,327		6,327
thereafter		1,212		1,212

# 9. Income taxes

# (a) Income taxes recorded in the financial statements

	1984	1983	1982	
Consolidated statement of earnings Consolidated statement of retained earnings Allowance for possible investment losses	\$15,951 (188) (846)	(in thousands) \$30,068 (145) (4,562)	\$4,294 (531) (1,015)	
	\$14,917	\$25,361	\$2,748	
Income taxes provided — current — future	\$ 6,067 8,850	\$ 4,566 20,795	\$ 2,748	
	\$14,917	\$25,361	\$2,748	

# (b) Reconciliation of statutory and effective rates of income tax on earnings

	198-	4	1983		1982	
	Amount (in thousands)	Rate	Amount (in thousands)	Rate	Amount (in thousands)	Rate
Earnings before income taxes	\$90,291		\$94,044		\$44,601	
Income taxes at statutory federal and provincial rates Increase (decrease) from statutory rates	\$45,416	50.3%	\$47,680	50.7%	\$22,880	51.3%
Tax exempt investment income Other items	(29,660) 195	(32.8) .2	(17,714) 102	(18.8) .1	(18,882) 296	(42.3) .6
Income taxes recorded	\$15,951	17.7%	\$30,068	32.0%	\$ 4,294	9.6%

# (c) Future income taxes

At December 31, 1984 tax losses of \$10,299,000 have accumulated which, under current tax legislation, can be used to offset taxable income, if any, for up to five years following the year of loss. Generally accepted accounting principles allow accounting recognition of the tax loss carry forward through the future income taxes account as long as it is virtually certain the tax loss carry forward will be used.

Certain items of income and expense are recognized in time periods different for financial reporting than for income tax purposes. Full provision for income taxes is made in the consolidated statement of earnings using the tax allocation method and income taxes related to the following items are recorded in future income taxes in the consolidated statement of condition.

	1984	1983	1982
Taxes applicable to		(in thousands)	
Excess of special mortgage reserve			
claimed over amount provided	\$29,352	\$28,724	\$27,333
Excess of capital cost allowance	<i>427,002</i>	\$20,72 T	Ψ27,333
claimed over depreciation provided	24,885	23,906	20,237
Tax loss carry forward	(5,084)	(11,128)	(23,953)
Other items – net	14,558	13,359	10,449
	\$63,711	\$54,861	\$34,066
10. Service fees			
10. Service lees	1984	1983	1982
		(in thousands)	
Demand deposits	\$13,481	\$11,333	\$10,225
Loans	6,670	7,028	4,768
Canada savings bonds	5,018	4,513	5,163
MasterCard	5,209	2,241	1,530
Foreign exchange	3,219	2,238	1,832
Safe deposit boxes	1,102	1,243	1,012
Other	2,452	2,393	2,169
	\$37,151	\$30,989	\$26,699
11. Other expense			
<b>-</b>	1984	1983	1982
		(in thousands)	
Travelling	\$1,816	\$1,691	\$1,141
Non-investment losses	1,372	1,538	1,935
Charitable contributions	562	462	423
Miscellaneous	1,618	1,863	1,179
	\$5.368	\$5,554	\$4.678

# 12. Segmented information

Operations consist of the following segments:

- (a) Intermediary: investing depositors' and shareholders' funds in income producing assets together with other revenue from a variety of financial services.
- (b) Fiduciary: administering personal and pension trust assets and acting as stock transfer agent and bond trustee for corporate clients.
- (c) Net real estate sales: listing and selling of residential, commercial and industrial real estate.

Contribution to earnings represents segment income less direct and allocated expenses based on cost allocation methods believed to be reasonable. Policy is to price inter-segment transactions below market value. These are insignificant in amount and are applied to reduce segment expense. Owned building operations have been included in the intermediary segment and rents have been charged to remaining segments for their share of occupancy costs. Leasehold and equipment costs have been allocated to segments based on their proportionate use.

		Earnings before		***	Percentage of total
	Income	income taxes	Income taxes	Net earnings	net earnings
Intermediary		(in t	thousands)		
1984	\$1,252,442	\$82,747	\$12,157	\$70,590	95
1983	1,096,696	86,788	26,390	60,398	95
1982	1,219,258	40,931	2,412	38,519	95
Fiduciary					
1984	38,184	7,569	3,807	3,762	5
1983	37,416	6,967	3,532	3,435	5
1982	33,891	6,506	3,337	3,169	8
Net real estate sales					
1984	10,855	(25)	(13)	(12)	
1983	10,677	289	146	143	
1982	5,813	(2,836)	(1,455)	(1,381)	(3)
Total					
1984	1,301,481	90,291	15,951	74,340	100
1983	1,144,789	94,044	30,068	63,976	100
1982	1,258,962	44,601	4,294	40,307	100

### 13. Investment commitments

Future investment commitments are \$618,729,000 at December 31, 1984 (1983 - \$638,637,000; 1982 - \$455,867,000).

14. Pension plan

The actuarial valuation as of September 30, 1984 indicated no unfunded liability (December 31,1983 and 1982 - nil). The plan had assets at market value of \$84,315,000 as of September 30, 1984 (December 31, 1983 - \$82,820,000; December 31, 1982 - \$70,089,000).

Total contributions by the company in 1984 were \$1,506,000 (1983 - \$1,137,000; 1982 - \$4,333,000). Contributions are included in pension and other benefits expense.

# 15. Remuneration of directors and senior officers

Senior officers serving as directors do not receive directors' fees. The aggregate direct remuneration, including the cost of all pension benefits, paid or payable to directors and senior officers was as follows:

		1984		1983		982
	Number	Amount	Number	Amount	Number	Amount
Directors	27	\$ 292,000	27	\$ 246,000	35	\$ 256,000
Senior officers	31	4,419,000	29	3,644,000	· 28	2,717,000
	58	\$4,711,000	56	\$3,890,000	63	\$2,973,000

### 16. Related party transactions

Transactions with related parties are on terms equivalent to those with unrelated parties and in total are not material.

## **AUDITORS' REPORT**

To The Shareholders of Canada Trustco Mortgage Company

We have examined the consolidated statement of condition of Canada Trustco Mortgage Company as at December 31, 1984 and the consolidated statements of earnings, retained earnings, contributed surplus and changes in financial condition for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial condition of the company as at December 31, 1984 and the results of its operations and changes in its financial condition for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

January 23, 1985 London, Canada

Thorne Riddell Thorne Riddell
Chartered Accountants

# FINANCIAL REPORTING RESPONSIBILITY

Management is responsible for preparing financial statements and ensuring that all information in the annual report is consistent with these statements. This responsibility includes selecting appropriate accounting principles and making judgments and estimates consistent with generally accepted accounting principles in Canada. The statements and supplementary financial information conform in all material respects with international accounting standards.

Systems of internal control are maintained to provide reasonable assurance of the reliability of financial information and the safety of all assets controlled by the company. These systems include the communication of policies and standards of business conduct throughout the organization to prevent conflicts of interest and unauthorized disclosure of financial information. Internal controls are reviewed and evaluated by extensive internal audit programs which are subject to scrutiny by shareholders' auditors.

The federal department of insurance conducts an annual examination of the company's affairs to ensure it operates within the provisions of governing legislation and that the interests of depositors and the public are safeguarded.

Ultimate responsibility for financial statements to shareholders rests with the board of directors. An audit committee of non-management directors is appointed by the board to review financial statements in detail with management and to report to directors prior to their approval of the financial statements for publication.

Thorne Riddell, shareholders' auditors, review the financial statements in detail and meet separately with both audit committee and management to review their findings, including the fairness of financial reporting and the adequacy of internal controls. Shareholders' auditors report directly to shareholders and their report appears above.

President and Chief Executive Officer Leg to Lol

Vice-President-Comptroller

home Kiddel

January 29, 1985 London, Canada

# **QUARTERLY ANALYSIS OF NET EARNINGS**

(in thousands except percentages and common share amounts)

. (	)uarter	Taxable equ Interest rate differential	ivalent basis Net investment income	Fees and net commissions	Operating expenses	Operating expenses to averaged assets	Net earnings	Net earnings per common share - fully diluted	Dividends paid per common share	Net earnings to averaged assets	Net earnings to common shareholders' averaged equity fully diluted
-	1st	1.11%	\$ 23,644	\$12,117	\$ 27,218	1.66%	\$ 4,274	\$ .17	\$.165	.26%	6.58%
	2nd	1.30	27,456	9,877	27,789	1.59	5,315	.24	.265	.30	8.62
	3rd	1.66	34,585	11,351	28,882	1.58	8,607	.43	.165	.47	14.94
	4th	1.81	39,009	10,582	30,926	1.66	9,995	.52	.165	.54	17.57
	1980	1.48	124,694	43,927	114,815	1.62	28,191	1.36	.760	.40	11.95
	1st	1.40	34,029	15,549	35,266	1.80	7,280	.36	.165	.37	12.05
	2nd	1.48	37,722	13,100	36,305	1.76	7,432	.35	.265	.37	11.57
	3rd	.94	28,755	12,889	36,540	1.69	2,667	.06	.165	.12	2.60
	4th	1.26	37,170	16,566	36,920	. 1.71	11,305	.50	.165	.52	16.02
	1981	1.27	137,676	58,104	145,031	1.74	28,684	1.27	.760	.34	10.52
	1st	1.31	36,779	18,270	42,078	1.93	6,288	.22	.165	.29	7.16
	2nd	1.59	43,824	14,561	41,971	1.87	7,924	.32	.265	.35	10.29
	3rd	1.87	51,851	15,054	42,229	1.83	11,789	.50	.165	.51	15.90
	4th	2.47	65,381	18,518	44,131	1.90	14,306	.57	.165	.62	16.78
	1982	1.81	197,835	66,403	170,409	1.88	40,307	1.61	.760	.44	12.70
	1st	2.04	53,431	21,845	45,263	1.95	13,798	.53	.165	.60	15.94
	2nd	2.13	57,806	18,927	45,444	1.90	14,504	.55	.265	.60	15.83
	3rd	2.23	62,146	18,553	45,573	1.85	16,468	.61	.165	.67	16.49
	4th	2.49	68,686	19,757	48,368	1.95	19,206	.71	.165	.77	18.87
	1983	2.23	242,069	79,082	184,648	1.91	63,976	2.40	.760	.66	16.83
	1st	2.11	62,932	23,501	50,889	1.98	16,632	.61	.165	.65	15.62
	2nd	- 2.21	68,843	19,921	51,131	1.92	17,654	.65	.300	.66	16.28
	3rd	2.21	72,560	19,857	52,284	1.86	19,190	.72	.200	.68	17.14
	4th	2.43	79,464	22,911	56,946	1.96	20,864	.83	.200	.72	18.86
	1984	2.25	283,799	86,190	211,250	1.93	74,340	2.81	.865	.68	17.02

All common share figures reflect the two-for-one share split on March 26, 1984.

# **NET EARNINGS AS A PERCENTAGE OF AVERAGED ASSETS**

	1984	1983	1982	1981	1980
Net investment income – taxable equivalent basis Provision for possible investment losses	2.25 .11	2.23 .10	1.81 .17	1.27	1.48
	2.14	2.13	1.64	1.27	1.48
Fees, net commissions, other income and impact of non-interest bearing assets	1.15 '	1.11	1.13	1.14	.93
	3.29	3.24	2.77	2.41	2.41
Operating expenses	1.93	1.91	1.88	1.74	1.62
	1.36	1.33	.89	.67	.79
Income taxes – taxable equivalent basis	.68	.67	.45	.33	.39
Net earnings to averaged assets	.68	.66	.44	.34	.40

(in thousands)

Averaged assets	\$10,956,919	\$9,689,265	\$9,069,757	\$8,349,486	\$7,069,615
Net earnings	74,340	63,976	40,307	28,684	28,191
Taxable equivalent adjustment	58,661	34,680	36,549	34,531	26,890



"Computer assisted buying and selling of securities reduces client brokerage cost."

Marcia Akai CT Investment Counsel



\*\*Technological assistance makes analysis of various operational aspects many times more efficient.\*\*?

Ben Rosehart Comptrollers



60 One small piece of microfiche records the information from dozens of mortgages. 97

**Dave Shelley** Kitchener King at Water

# INTEREST RATE SENSITIVITY MANAGEMENT

Key to earnings performance is net investment income - the difference between income earned on investments and cost of deposits and notes. Ensuring that wide fluctuations in interest rates do not adversely affect results is of primary importance. Investments and deposits are nominally categorized as float rate or fixed rate. With the former, rates can change at any time; with the latter, rates stay the same until maturity. In periods of volatile interest rates revenue from float rate instruments

changes much faster than revenue from fixed rate instruments. If investments and deposits are not matched by interest rate sensitivity, significant fluctuations in earnings can occur.

The objective of interest rate sensitivity management is to avoid significant risk. Basic strategy is to match the combined total of float rate and short term fixed rate deposits to like investments, and to match long term fixed rate investments to similar term deposits. Certain

real estate investments, long term and perpetual preference shares and common shares are matched with capital funds.

A comprehensive, computerized information system monitors and analyzes investment and deposit rate sensitivity, maturity and cash flow. The corporate investment policy committee establishes policy, detailed matching objectives, and monitors performance.



"A computer model helps branches plan staffing to meet work flow fluctuations."

Marie Walker Toronto St. Clair at Yonge

### Chart 1

One year is the principal period for measuring interest rate sensitivity. A mismatch therein could affect earnings over the next 12 months unless appropriate steps are taken. A surplus of deposits over investments means that more deposits than investments will be repriced during the next year. If interest rates rise during this period earnings could decline.

Conversely, if interest rates fall, earnings could improve. The mismatch between volume of investments and deposits interest rate sensitive within one year was reduced significantly during 1981 and 1982. During the past two years strategy has been to manage the mismatch within prescribed levels, while improving overall differential.

# 1. Under One Year Mismatch

	1984	1983	1982	1981	1980
			(in millions)		
Surplus (deficiency) Investments interest sensitive less comparably sensitive deposits			•		
Float rate	\$ (1,032)	\$ (1,531)	\$ (979)	\$ (876)	\$ (869)
Fixed rate	915	1,430	590	. 342	(197)
Net mismatch	\$ (117)	\$ (101)	\$ (389)	\$ (534)	\$(1,066)
Total investments	\$11,563	\$10,019	\$9,074	\$8,486	\$ 7,474
Mismatch to total investments	1.0%	1.0%	4.3%	6.3%	14.3%

# Chart 2

Although the primary matching period is one year, substantial volumes are interest rate sensitive within a much shorter period. In recent years approximately two-thirds of all deposits have been interest rate sensitive within one year and more than half within one month. Savings accounts make up a substantial

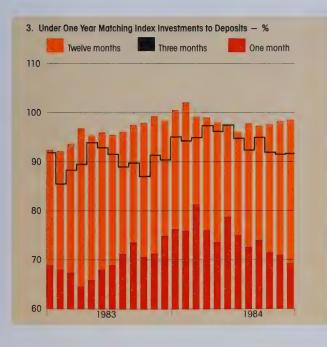
portion of all deposits and the interest rate can change at any time.

Interest rate sensitivity of investments is less concentrated. While most float rate investments carry a rate that changes with prime, a significant volume has rates which depend on other factors, or change with a lag. The result is the current

mix of float and fixed rate investments responds more slowly to changes in interest rates than do total deposits. Summarized below are combined volumes of float and fixed rate investments, deposits and capital funds interest rate sensitive at various intervals. Amounts shown exclude accrued income and expense.

### 2. Investments and Deposits by Interest Rate Sensitivity

				1984				1983				
	Within 1 month	1 to 3 months	3 to 6 months	6 to 12 months	Over 1 year	Total	Within 1 month	1 to 3 months	3 to 6 months	6 to 12 months	Over 1 year	Total
Investments						(in m	nillions)					
Cash and short term Debt securities Stocks Loans and other	\$ 706 826 50 2,188	\$ 584 176 496 460	\$ 106 152 45 824	\$ 20 90 42 1,085	\$ 244 328 3,141	\$ 1,416 1,488 961 7,698	\$ 1,045 476 50 2,002	\$ 477 35 258 360	\$ 30 48 25 894	\$ 84 22 1,067	\$ 393 205 2,548	\$ 1,552 1,036 560 6,871
	3,770	1,716	1,127	1,237	3,713	\$11,563	3,573	1,130	997	1,173	3,146	\$10,019
Deposits and capital Demand savings Cashable term Term deposits Capital and other items	4,686 402 276 75	195 352	84 651	9 1,237	2,925 671	\$ 4,686 690 5,441 746	4,088 419 172 75	149 302	63 629	4 1,073	2,493 552	\$ 4,088 635 4,669 627
	5,439	547	735	1,246	3,596	\$11,563	4,754	451	692	1,077	3,045	\$10,019
Mismatch Cumulative mismatch Investments as % of deposits — cumulative		\$1,169 \$ (500) 6 91.6%	` ′	\$ (9) \$ (117) 6 98.59		% 100.0%	\$(1,181) \$(1,181) 75.2%	\$ 679 \$ (502) 6 90.4%	\$ 305 \$ (197) 96.7%	\$ 96 \$ (101) 6 98.6%	\$ 101 \$ 0	100.0



### Chart 3

The degree of matching varies throughout the year, and there are significant differences in degrees of matching at various time periods. During 1984 the under one year mismatch moved from a \$162 million surplus of investments over deposits to a \$288 million surplus of deposits over investments. The one year matching index, being percentage of investments to deposits, moved between 100.7 and 96.2 compared to 99.2 and 92.0 during 1983. At the three month interval the index was above 90 throughout the year.

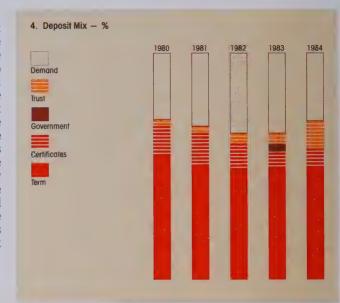


**Computer generated**graphics enhance board and client presentations. **??**Linda Greven

Data Resources

### Chart 4

Float rate continues the fastest growing deposit type. During the past five years total float rate deposits have grown from 33% to 43% of total deposits. Term certificates of one year or more continued to constitute about 50% of total deposits, while certificates issued for less than one year - typically for 30 to 90 days - declined in share. The change in mix reflects introduction of new types of savings accounts - the most recent being Canadian and United States dollar SuperRate accounts. SuperRate features make it attractive relative to short term certificates.



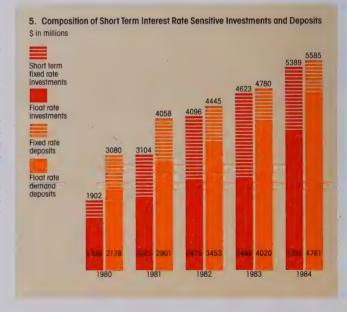


**4** Computer analysis provides effective support in planning for future human resource requirements.**??** 

Sharon Foster Midwestern Ontario Region Office

## Chart 5

A key strategy matches short term fixed rate and float rate deposits on a composite basis with like investments. This reflects corporate policy on interest rate sensitivity and liquidity management, as well as government legislation. The mix of float and fixed rate investments is indirectly constrained by the quality asset standard and the statutory liquidity requirement. These elements of regulation effectively control overall asset composition. Liquidity management is discussed on page 39.



# 6. Composition of Float Rate Investments

	1984		1	1983		982	
			(in ı	millions)			
Canadian government direct and							
guaranteed debentures	\$	621	\$	388	\$	174	
Canadian banks direct and guarantees							
schedule A		355		305		294	
schedule B		62		117		114	
Other financial institutions		40		72		217	
Corporate loans and debt securities		623		618		726	
Preference shares		579		333		248	
Mortgages		348		314		411	
Secured personal loans		212		120		95	
Other		189		222		196	
	\$3	3,029	\$2	2,489	\$2	2,475	

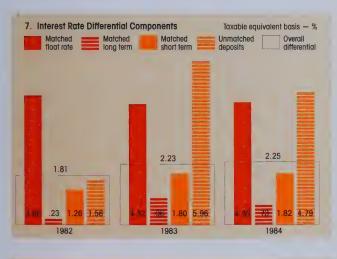
# Chart 6

Float rate investments grew \$540 million, compared with \$14 million in 1983 and \$450 million in 1982. Corporate loan demand remained slow for the second year, but demand for preference share financing was very strong. Investments in float rate preference shares increased 74%, reaching \$579 million by year-end. Investments in government float

rate instruments also increased sharply rising 60% and 257% from 1983 and 1982 levels respectively.

The average float rate corporate investment, excluding commercial mortgages but including all other non-personal instruments, was \$18 million compared with \$16 million in 1983 and \$18 million in 1982.

	19	84		19	83		19	82	
Size of loan (in millions)	Number	Ar	nount	Number	Ar	nount	Number	Ar	nount
Less than \$10 million	54	\$	205	52	\$	179	31	\$	131
\$10 to \$25 million	33		441	33		478	24		331
\$25 to \$50 million	26		687	17		472	19		639
Greater than \$50 million	15		972	12		730	3		250
	128	\$2	2,305	114	\$1	,859	77	\$1	,351



# 8. Movement in Interest Rate Differentials — % Matched float rate Overall differential Matched long term Matched short term 2

## Chart 7

annual taxable Average equivalent interest differential on principal matched and unmatched deposit groups is shown for the three preceding years. There was little change in various differentials in 1984 despite substantially greater interest rate volatility than in 1983. Cost of float rate funds increased due to successful introduction of Canadian and United States dollar SuperRate savings accounts, but the impact was largely offset by changes in investment mix.

Differential on unmatched deposits continued very wide; however, applicable volumes were relatively small and impact on net investment income minor. Differential on long term fixed rate continued unsatisfactory. Low overall differential was principally due to increased competition in mortgage lending, more liberal loan repayment terms and increased interest rate volatility compared with 1983.

### Chart 8

This chart shows changes in taxable equivalent income differential on a monthly basis during the past two years. Movement in matched float rate differential in 1984 reflects the growing impact of dividend income, new deposit products and more volatile interest rates. In 1984 Canada Trustco prime lending rate changed ten times. In 1983 prime rate changed three times.



\*\*Retired employees of corporate clients receive pension payments sooner via electronic deposit to savings accounts.\*\*?

Theresa Arabit Vancouver, Four Bentall Centre

# INTEREST RATE DIFFERENTIAL (in thousands)

Interest rate differential on a taxable equivalent basis increased from an average of 2.23% in 1983 to 2.25% in 1984, as the average yield on investments increased more rapidly than the average cost of deposits. Average rates and change in interest rate differential are shown below.

	1984	1983	Increase
Investment income Taxable equivalent adjustment	\$1,225,078 58,661	\$1,073,486 34,680	\$151,592 23,981
Interest on deposits and notes	1,283,739 999,940	1,108,166 866,097	175,573 133,843
Differential	\$ 283,799	\$ 242,069	\$ 41,730
Source of change in differential	Volume	Rate	Net
Investments Deposits and notes	\$ 152,217 113,507	\$ 23,356 20,336	\$175,573 133,843
	\$ 38,710	\$ 3,020	\$ 41,730
Interest rate differential – taxable equivalent basis	1984	1983	Increase
Average investment yield Average deposit cost	12.14% 9.89	11.92% 9.69	.22% .20
Differential	2.25%	2.23%	.02%

# **MATURITIES** (in thousands)

\$1,430,333

\$2,483,352

INVESTMENTS								
Maturity dates	Cash and short term	Securities (1)	Mortgages (2)	Other loans and investments	December 3 Total	1, 1984 %	December 3 Total	1, 1983
On demand and								
within 1 year	\$1,416,084	\$ 829,891	\$2,617,539	\$ 721,475	\$ 5,584,989	47.8	\$ 4,919,560	48.6
1 - 2 years		93,708	1,135,008	300,851	1,529,567	13.1	1,360,148	13.4
2 - 3 years		167,083	588,718	267,970	1,023,771	8.8	1,015,445	10.0
3 - 4 years		230,507	504,698	134,765	869,970	7.5	560,763	5.5
4 - 5 years		493,301	368,114	294,908	1,156,323	9.9	798,099	7.9
after 5 years		439,978	67,662	696,560	1,204,200	10.3	1,259,363	12.5
stocks (non-retractable)		194,612			194,612	1.7	105,576	1.1
accrued income	14 240	34 272	33 505	26 304	108 510	0	102 041	1.0

\$5,315,334

\$2,442,923

\$11,671,942

100.0

\$10,120,995

100.0

DEPOSITS							
Maturity dates	Demand	Cashable term	Term (2)	. December 3 Total	1, 1984 %	December 3 Total	1, 1983
Payable after notice and within 1 year	\$4.686.440	\$690.077	\$2,515,917	\$ 7.892.434	70.8	\$6.898.920	71.4
1 - 2 years	\$4,000,440	\$090,077	1.073.994	1,073,994	9.6	1,010,772	10.5
2 · 3 years			548,580	548,580	4.9	662,972	6.9
3 · 4 years			562,536	562,536	5.1	198,998	2.0
4 - 5 years			609,649	609,649	5.5	527,955	5.5
after 5 years			130,619	130,619	1.2	91,905	.9
accrued interest	43,025	8,711	274,501	326,237	2.9	271,839	2.8
	\$4,729,465	\$698,788	\$5,715,796	\$11,144,049	100.0	\$9,663,361	100.0

<sup>(1)</sup> Securities include various types of bonds, debentures, preference and common shares, all reflected at stated cost. Preference shares which have a specific redemption feature at the option of the holder are reflected in the year when the option may first be exercised.

<sup>(2)</sup> Currently, approximately 50% of term deposits are renewed at maturity. Mortgages not fully paid on maturity approximate 85% and are expected to be renewed on the same amortization schedule adjusted for any variation in interest rates.

<sup>(3)</sup> The maturities have been arranged to reflect anticipated principal repayments on mortgages, other loans, equipment leases and income averaging contracts in the years they are due.

# LIQUIDITY MANAGEMENT

Liquidity management is the continuing ability to meet deposit withdrawals, deposit maturities and fund investments and other contractual commitments. Liquidity represents the total value of assets which can be converted quickly into cash to meet requirements. Two liquidity requirements have been defined. The first is by statute, the second and more stringent is financial standards as defined by the Department of Insurance of Canada. Liquidity management practices followed are more conservative than requirements. Both short and long term requirements are monitored daily and asset and liability management strategies are adopted in concert therewith.

CONSOLIDATED LIQUIDITY (in thousan
------------------------------------

		or statutory book value		for financial at market value
	1984	1983	1984	1983
Cash Canada and provincial securities Eligible short term notes	\$ 175,900 1,438,850	\$ 126,528 1,001,668	\$ 175,900 1,456,292	<b>\$ 126,528</b> 1,014,653
of original term under one year	686,635	900,725	1,250,055	1,657,245
	2,301,385	2,028,921	2,882,247	2,798,426
Less Statutory liquidity requirement, 20% of cashable term and demand deposits and term deposits maturing within 100 days Financial standards test liquidity requirement	1,218,018	1,052,177	1,369,129	1,205,724
Surplus liquidity	\$1,083,367	\$ 976,744	\$1,513,118	\$1,592,702



**4** Electronic surveillance of various financial areas is an ongoing auditing tool. **99**Jim Fisk

Audit Services



4 State-of-the-art word processing centres improve communication productivity. ??

Pat Makarenko Calgary 3rd Street at 5th S.W.

# **LOAN LOSS STATISTICS** (pre-tax basis – net of recoveries)

		1984		1983		1982		1981		1980
Actual loan loss experience (in thousands)										
Mortgages Corporate term Financial institutions	\$	7,604 6,728	\$	4,667 12,681	\$	3,777 15,000	\$	600	\$	443
Consumer and personal Collateral		1,008 569		1,689 1,014		1,946 260		1,278 1,190		1,107 159
	\$	15,909	\$	20,051	\$	20,983	\$	3,068	\$	1,709
Loans outstanding, December 31 (in thousands	5)									
Mortgages Corporate term Financial institutions Consumer and personal Collateral	\$5	,315,334 933,454 515,911 446,899 249,894	\$4	,770,116 799,275 503,495 360,512 203,405	\$4	4,327,986 802,836 551,803 311,295 175,698	\$4	,759,906 644,229 425,966 345,361 196,976	\$4	,782,826 200,451 318,339 349,882 180,357
	\$7	,461,492	\$6	,636,803	\$6	5,169,618	\$6	,372,438	\$5	,831,855
Loan loss experience as a percentage of loans outstanding Mortgages . Corporate term		0.143 0.721		0.098 1.587		0.087 1.868		0.013		0.009
Financial institutions Consumer and personal Collateral		0.226 0.228		0.469 0.499		0.625 0.148		0.370 0.604		0.316
		0.213		0.302		0.340		0.048		0.029
Allowance for possible investment losses On a pre-tax equivalent basis (in thousands) As a multiple of actual loan losses		\$58,616 3.7		\$60,074 3.0		\$70,660 3.4		\$61,877 20.2		\$52,833 30.9



"Technology provides sophisticated and timely analysis of investment property performance." Ted Sinclair Truscan Realty

# FINANCIAL INFORMATION ADJUSTED FOR CHANGING PRICES

The financial statements and all related information within the annual report reflect the recording of financial transactions in historical dollars as required by generally accepted accounting principles.

The Canadian Institute of Chartered Accountants recommends that certain Canadian companies provide supplementary financial information adjusted for changing prices in their annual reports. The recommendation excludes banks, trust and insurance companies at this time due to a lack of consensus as to the method of disclosure. The method suggested for other companies attempts to measure ability to maintain current levels of productivity in an environment of changing prices. Those complying are encouraged to experiment and innovate.

Thoughtfully developed adjusted information is useful to assess some effects of changing prices on present and future operations. The most widely recognized measures of such effects are constant dollar and current value. Constant dollar valuation adjusts key financial indicators for changing prices by use of a recognized index such as the Consumer Price Index resulting in a presentation of dollars of equal value from year to year.

# SELECTED CONSTANT DOLLAR FINANCIAL DATA

	Year ended December 31					
	1984	1983	1982	1981	1980	
Net investment income		(in millio	ns except per share	amounts)		
As reported In constant 1984 dollars (1)	\$212.6 212.6	\$197.4 206.0	\$146.3 162.1	\$103.1 126.8	\$ 97.8 135.3	
Net earnings As reported In constant 1984 dollars (1)	74.3 74.3	64.0 66.8	40.3 44.7	28.7 35.3	28.2 39.0	
Shareholders' equity As reported In constant 1984 dollars (2)	424.3 424.3	442.5 460.3	363.1 393.6	314.7 374.5	255.8 341.4	
Net earnings per common share — fully dilute As reported In constant 1984 dollars (1)	d 2.81 2.81	2.40 2.50	1.61 1.78	1.27 1.56	1.36 1.88	
Dividends paid per common share As reported In constant 1984 dollars (1)	.865 .865	.76 .79	.76	.76 .93	.76 1.05	
Average consumer price index (1981 = 100)	121.9	116.8	110.0	99.1	88.1	

NOTES: (1) Based on average consumer price index for twelve months ended November 30

(2) Based on November 30 consumer price index

November 30 consumer price index (1981 = 100) 124.0

 $\label{thm:companying} The accompanying current value consolidated statement of condition has been prepared on the following basis:$ 

1192

1144

104.2

92.9

	Basis of Valuation
Cash and short term notes	Stated value
Securities	Market value
Loans	Net present value
Real estate investment properties	Appraised value
Receivables under equipment leases	Net present value
Non-performing investments	Stated value
Land, premises and equipment	Appraised value
Demand and cashable term deposits	Stated value
Term deposits	Net present value
Mortgages payable	Net present value
Dividends	Stated value
Subordinated notes	Stated value
Future income taxes	Nil

Net present value is calculated to yield current rates in effect at year-end for each portfolio valued on this basis. Income taxes which would arise on disposal of assets and liabilities at adjusted values have not been reflected in the accompanying current value consolidated statement of condition.

The earnings adjustment includes the effects of changing prices, valuation and changing interest rates and is subject to various interpretations; one being it results in earnings adjusted for changing prices which may be compared to net earnings reported in the historical dollar consolidated statement of earnings on page 21.

Caution should be exercised in the interpretation of financial information adjusted for changing prices as it is experimental and highly subjective. It is not necessarily indicative of present or future prospects.

# **CURRENT VALUE CONSOLIDATED STATEMENT OF CONDITION, December 31**

Investments	ASSETS	1984	1983	Increase (Decrease)
Short term notes		\$ 175,900,000	\$ 126 528 000	\$ 49 372 000
Securities				,,
Bonds and debentures		1,430,333,000	1,565,786,000	(135,453,000)
Canada   925,005,000   633,723,000   291,282,000   Corporate   51,287,000   380,930,000   20,681,000   Corporate   72,971,000   52,290,000   20,681,000   Corporate   72,971,000   52,290,000   20,681,000   Corporate   72,971,000   52,290,000   20,681,000   Corporate   72,971,000   52,290,000   20,681,000   Corporate   72,971,000   51,9084,000   413,694,000   Corporate   72,771,000   574,976,000   402,194,000   20,506,433,000   1,641,919,000   864,514,000   Corporate large   764,895,000   3,012,964,000   555,234,000   Corporate term   764,895,000   925,897,000   (161,002,000)   Corporate term   932,130,000   4,811,025,000   537,485,000   Corporate term   932,130,000   806,016,000   124,114,000   Consumer and personal   448,091,000   360,928,000   87,163,000   Collateral   250,748,000   202,848,000   87,163,000   Collateral   250,748,000   202,848,000   87,103,000   Collateral   250,748,000   202,848,000   87,103,000   Collateral   250,748,000   202,848,000   87,103,000   Collateral   250,748,000   202,848,000   87,103,000   Collateral   250,748,000   27,455,000   811,078,000   Collateral   250,748,000   27,550,000   811,078,000   Collateral   250,748,000   27,550,000   811,078,000   Collateral   250,748,000   27,550,000   811,078,000   Collateral   250,748,000   27,550,000   81,555,905,000   Collateral   250,748,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000   27,550,000				
Provincial		025 005 000	422 722 000	201 292 000
Corporate				
Stocks   Preference   932,778,000   519,084,000   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (11,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)   (10,500,000)				
Preference Common         932,778,000 44,392,000 55,892,000 (11,500,000)         413,694,000 (11,500,000)           0977,170,000         574,976,000 402,194,000           2,506,433,000         1,641,919,000 864,514,000           Loans         3,568,198,000 3,012,964,000 555,234,000           Conventional insured 764,895,000 925,897,000 (161,002,000)         1,015,417,000 872,164,000 143,253,000           National Housing Act 1,015,417,000 872,164,000 143,253,000         537,485,000           Corporate term 932,130,000 4,811,025,000 537,485,000         537,485,000           Financial institutions 515,911,000 503,495,000 12,416,000         126,114,000           Collateral 250,748,000 202,848,000 47,900,000         87,163,000           Real estate investment properties Receivables under equipment leases 45,935,000 49,125,000 (3,190,000)         811,078,000           Non-performing investments 11,781,418,000 40,403,000 57,019,000 (16,616,000)         1547,064,000           Land, premises and equipment 81,010,000 58,881,000 57,483,000 50,523,000 57,483,000         81,585,905,000           LiABILITIES         50,850,350,000 50,527,000 80,233,000           Deposits Demand 58,4729,465,000 50,888,000 57,483,000 57,483,000         57,483,000 50,523,000 57,483,000           Term 5,885,035,000 5,052,705,000 80,2,330,000         57,483,000 57,483,000 57,483,000 57,483,000           Term 5,885,035,000 5,052,705,000 80,2,330,000         57,483,000 57,483,000 57,483,000 5		1,529,263,000	1,066,943,000	462,320,000
Common         44,392,000         55,892,000         (11,500,000)           977,170,000         574,976,000         402,194,000           Loans         2,506,433,000         1,641,919,000         864,514,000           Mortgages         Conventional         3,568,198,000         3,012,964,000         555,234,000           Conventional insured         764,895,000         925,897,000         (161,002,000)           National Housing Act         1,015,417,000         872,164,000         143,253,000           Corporate term         932,130,000         806,016,000         126,114,000           Financial institutions         515,911,000         503,495,000         12,416,000           Consumer and personal         448,091,000         360,928,000         87,163,000           Collateral         250,748,000         202,848,000         47,900,000           Real estate investment properties         262,924,000         236,193,000         26,731,000           Receivables under equipment leases         45,935,000         49,125,000         (3,190,000)           Non-performing investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           Emand		es.		
977,170,000				
Conventional   Conv	Common			
Loans				
Mortgages Conventional         3,568,198,000         3,012,964,000         555,234,000           Conventional insured Conventional insured         764,895,000         925,897,000         (161,002,000)           National Housing Act         1,015,417,000         872,164,000         143,253,000           Corporate term         932,130,000         806,016,000         126,114,000           Financial institutions         515,911,000         503,495,000         12,416,000           Consumer and personal         448,091,000         360,928,000         87,163,000           Collateral         250,748,000         202,848,000         47,900,000           Real estate investment properties         262,924,000         236,193,000         811,078,000           Receivables under equipment leases         45,935,000         49,125,000         (3,190,000)           Non-performing investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         \$8,841,000           Land, premises and equipment         81,010,000         72,169,000         \$8,8611,000           Cashable term         698,788,000         641,305,000         \$7,483,000           Term         5,855,035,000         9,834,864,000         1,448,424,	Loans	2,500,100,000	1,011,717,000	33 1,3 1 1,3 33
Conventional insured National Housing Act         764,895,000 1,000 872,164,000         143,253,000           National Housing Act         1,015,417,000         872,164,000         143,253,000           Corporate term         932,130,000         806,016,000         126,114,000           Financial institutions         515,911,000         503,495,000         12,416,000           Consumer and personal Collateral         448,091,000         360,928,000         87,163,000           Collateral         250,748,000         202,848,000         47,900,000           Real estate investment properties Receivables under equipment leases A5,935,000         49,125,000         (3,190,000)           Non-performing investments         40,403,000         57,019,000         (16,616,000)           Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           Liand, premises and equipment         81,010,000         72,169,000         8,841,000           Liand, premises and equipment         81,000,000         50,523,000         \$1,555,905,000           Liand, premises and equipment         81,000,000         50,523,000         \$1,555,905,000           Liand, premises and equipment         81,000,000         5				
National Housing Act         1,015,417,000         872,164,000         143,253,000           Corporate term         5,348,510,000         4,811,025,000         537,485,000           Corporate term         932,130,000         806,016,000         126,114,000           Financial institutions         515,911,000         503,495,000         12,416,000           Consumer and personal         448,091,000         360,928,000         87,163,000           Collateral         250,748,000         202,848,000         47,900,000           Real estate investment properties         262,924,000         236,193,000         26,731,000           Receivables under equipment leases         45,935,000         49,125,000         (3,190,000)           Non-performing investments         40,403,000         57,019,000         (16,616,000)           Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           LIABILITIES         Deposits         50,000         \$4,140,854,000         \$588,611,000           Cashable term         698,788,000         641,305,000         \$7,483,000           Term         5,855,035,000         5,052,705,000         802,330,000				
Corporate term				
Corporate term         932,130,000         806,016,000         126,114,000           Financial institutions         515,911,000         503,495,000         12,416,000           Consumer and personal         448,091,000         360,928,000         87,163,000           Collateral         250,748,000         202,848,000         47,900,000           Real estate investment properties         262,924,000         236,193,000         26,731,000           Receivables under equipment leases         45,935,000         49,125,000         (3,190,000)           Non-performing investments         40,403,000         57,019,000         (16,616,000)           Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           LIABILITIES         Deposits         Deposits         Deposits         Secondary of the company of				
Consumer and personal Collateral         448,091,000 250,748,000         360,928,000 202,848,000         87,163,000 47,900,000           Real estate investment properties Receivables under equipment leases Non-performing investments         262,924,000 45,935,000         236,193,000 49,125,000         26,731,000 (3,190,000) (16,616,000)           Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           LiABILITIES Deposits Demand Cashable term Term         \$4,729,465,000 698,788,000         \$4,140,854,000 5052,705,000         \$588,611,000 57,483,000 57,483,000 57,483,000           Current income taxes         4,516,000 4,402,000         1,448,424,000           Mortgages         27,896,000 9,905,000 17,991,000 5010         17,991,000 612,000 79,515,000 579,515,000 5010           Shareholders' equity         460,886,000 451,637,000 9,854,886,000 451,637,000 9,249,000         1,546,656,000 9,249,000		932,130,000		
Collateral         250,748,000         202,848,000         47,900,000           Real estate investment properties         262,924,000         236,193,000         26,731,000           Receivables under equipment leases         45,935,000         49,125,000         (3,190,000)           Non-performing investments         40,403,000         57,019,000         (16,616,000)           Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           LiABILITIES         benand         \$1,862,428,000         \$10,306,523,000         \$1,555,905,000           LiABile term         698,788,000         641,305,000         57,483,000           Term         5,855,035,000         5,052,705,000         802,330,000           Current income taxes         4,516,000         4,402,000         114,000           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Subordinated notes         79,515,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000				
Real estate investment properties Receivables under equipment leases Non-performing investments         262,924,000 49,125,000 (3,190,000) (3,190,000) (3,190,000) (16,616,000)           Non-performing investments         40,403,000 57,019,000 (16,616,000)           Total investments         11,781,418,000 10,234,354,000 1,547,064,000           Land, premises and equipment         81,010,000 72,169,000 8,841,000           LIABILITIES         Deposits           Demand 698,788,000 641,305,000 57,483,000 7erm         588,611,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,483,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000 57,515,000			· · · · · · · · · · · · · · · · · · ·	
Receivables under equipment leases Non-performing investments         45,935,000 49,125,000 (3,190,000)         (3,190,000) (16,616,000)           Total investments         11,781,418,000 10,234,354,000 1,547,064,000         1,547,064,000           Land, premises and equipment         81,010,000 72,169,000 8,841,000         8,841,000           LIABILITIES         Deposits         50,2705,000 54,4140,854,000 57,483,000         \$588,611,000 57,483,000           Cashable term 698,788,000 641,305,000 7erm         5,855,035,000 5,052,705,000 802,330,000         \$0,230,000           Term 5,855,035,000 7,834,864,000 1,448,424,000         11,283,288,000 9,834,864,000 1,448,424,000           Current income taxes 4,516,000 4,402,000 114,000 Mortgages 27,896,000 9,905,000 17,991,000 612,000 79,515,000 50,000 79,515,000 79,515,000 79,515,000         11,283,288,000 9,854,886,000 17,991,000 612,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,515,000 79,51		7,495,390,000	6,684,312,000	811,078,000
Non-performing investments         40,403,000         57,019,000         (16,616,000)           Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           LIABILITIES         Seposits	Real estate investment properties	262,924,000	236,193,000	26,731,000
Total investments         11,781,418,000         10,234,354,000         1,547,064,000           Land, premises and equipment         81,010,000         72,169,000         8,841,000           \$11,862,428,000         \$10,306,523,000         \$1,555,905,000           LIABILITIES           Deposits           Demand         \$4,729,465,000         \$4,140,854,000         \$588,611,000           Cashable term         698,788,000         641,305,000         57,483,000           Term         5,855,035,000         5,052,705,000         802,330,000           Current income taxes         4,516,000         4,402,000         114,400           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Ty9,515,000         79,515,000         79,515,000           Subordinated notes         11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000				
Land, premises and equipment         81,010,000         72,169,000         8,841,000           \$11,862,428,000         \$10,306,523,000         \$1,555,905,000           LIABILITIES           Deposits           Demand         \$4,729,465,000         \$4,140,854,000         \$588,611,000           Cashable term         698,788,000         641,305,000         57,483,000           Term         5,855,035,000         5,052,705,000         802,330,000           Current income taxes         4,516,000         4,402,000         114,000           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Subordinated notes         79,515,000         20,022,000         98,232,000           118,254,000         20,022,000         98,232,000           Shareholders' equity         460,886,000         451,637,000         9,249,000				
\$11,862,428,000 \$10,306,523,000 \$1,555,905,000				
LIABILITIES           Deposits         Jemand         \$ 4,729,465,000         \$ 4,140,854,000         \$ 588,611,000           Cashable term         698,788,000         641,305,000         57,483,000           Term         5,855,035,000         5,052,705,000         802,330,000           Current income taxes         4,516,000         4,402,000         114,400           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         79,515,000           Subordinated notes         79,515,000         20,022,000         98,232,000           118,254,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000	Land, premises and equipment			
Deposits Demand Cashable term Cashable term Cashable term System Syste		\$11,862,428,000	\$10,306,523,000	\$1,555,905,000
Demand Cashable term Cashable term         \$ 4,729,465,000 698,788,000 641,305,000 57,483,000 57,483,000 5,052,705,000         \$ 5,855,035,000 5,052,705,000         \$ 57,483,000 57,483,000 57,052,705,000           11,283,288,000 9,834,864,000 11,448,424,000         11,400,000 11,448,424,000         114,000 11,400,000 11,400,000 11,400,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,7991,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,515,000 11,799,51				
Cashable term         698,788,000         641,305,000         57,483,000           Term         5,855,035,000         5,052,705,000         802,330,000           11,283,288,000         9,834,864,000         1,448,424,000           Current income taxes         4,516,000         4,402,000         114,000           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Subordinated notes         79,515,000         79,515,000         79,515,000           118,254,000         20,022,000         98,232,000           11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000		\$ 4.729.465.000	\$ 4.140.854.000	\$ 588.611.000
Current income taxes         4,516,000         9,834,864,000         1,448,424,000           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Subordinated notes         79,515,000         79,515,000         79,515,000           118,254,000         20,022,000         98,232,000           11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000			641,305,000	57,483,000
Current income taxes         4,516,000         4,402,000         114,000           Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Subordinated notes         79,515,000         79,515,000         79,515,000           118,254,000         20,022,000         98,232,000           11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000	Term	5,855,035,000	5,052,705,000	802,330,000
Mortgages         27,896,000         9,905,000         17,991,000           Dividends         6,327,000         5,715,000         612,000           Subordinated notes         79,515,000         79,515,000           118,254,000         20,022,000         98,232,000           11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000		11,283,288,000	9,834,864,000	1,448,424,000
Dividends Subordinated notes         6,327,000 79,515,000         5,715,000 79,515,000         612,000 79,515,000           118,254,000         20,022,000         98,232,000           11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000		, ,		
Subordinated notes         79,515,000         79,515,000           118,254,000         20,022,000         98,232,000           11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000				
11,401,542,000         9,854,886,000         1,546,656,000           Shareholders' equity         460,886,000         451,637,000         9,249,000			3,7 13,300	
Shareholders' equity 460,886,000 451,637,000 9,249,000		118,254,000	20,022,000	98,232,000
		11,401,542,000	9,854,886,000	1,546,656,000
\$11,862,428,000 \$10,306,523,000 \$1,555,905,000	Shareholders' equity	460,886,000	451,637,000	9,249,000
		\$11,862,428,000	\$10,306,523,000	\$1,555,905,000



High speed computer cheque processing dramatically improves productivity of money.

Clare Rebl Toronto Clearing Centre



Electronic printing techniques streamline statement production for trust services.

Jim Weir Data Resources

# **CURRENT VALUE CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY**

year ended December 31 1984 1983 Balance beginning of year 451,637,000 265,068,000 Net earnings as reported 74,340,000 63,976,000 Earnings adjustment 27,514,000 107,090,000 Adjusted earnings Net proceeds on issue of shares 171,066,000 101,854,000 43,354,000 10,705,000 3,000,000 Less redemption of preference shares 75,000,000 Less dividends 24,851,000 28,310,000 9,249,000 186,569,000 Balance end of year 460,886,000 \$ 451,637,000 \$

### CAPITAL MANAGEMENT

Capital funds are comprised of shareholders' equity, subordinated notes, allowance for nossible investment losses and provision for future income taxes. These funds provide a base for accepting deposits, protection for customers against losses and a foundation for future growth. Capital is obtained from investors who hold shares or notes and from earnings retained. Management has responsibility to maintain adequate capital in accordance with constraints of prudence, limitations of the marketplace and both federal and provincial regulation. In addition, a satisfactory return must be earned on capital employed. A long term objective is to fund the major part of capital requirements from internal operations. If this is not achieved additional funds. must eventually be raised from outside sources. The alternative is to accept slower growth.

### CHART 1

In 1984 capital funds grew 12% to \$561 million from \$501 million a year ago. Apart from proceeds of the dividend reinvestment plan and exercise of warrants, all net growth in capital came from funds generated internally. Retained earnings grew \$45.8 million or 29%, provision for future income taxes \$6.5 million or 12%. Allowance for possible investment losses declined \$729,000 or 2% after charges for losses and write-downs.

During the year series D, E and F preference shares totalling \$75 million were redeemed and \$75 million in series A subordinated notes, convertible into series H floating rate preference shares were issued. The notes mature in 2009 and constitute long term funds convertible by the company at any time into permanent preference shares.

Capital used to support deposit taking operations is cal-

led borrowing base capital, and its composition is set by federal regulation. For borrowing base purposes subordinated notes. market value deficiency.future income taxes of the real estate investment subsidiary and ineligible assets are deducted from total capital funds. Ineligible assets are primarily furniture. equipment and leasehold improvements. With redemption of preference shares borrowing base capital declined \$31 million to \$470 million from \$501 million at year-end 1983 while total capital funds grew \$60 million or 12%.

# CHART 2

Deposit multiple is one indicator of capital adequacy. Deposits are limited to 25 times borrowing base capital. The amount by which the multiple is below the limit shows deposit growth possible without adding capital. At year-end the deposit multiple was 21.50 times, compared with 17.31 times at the end of 1983. Assuming conversion of the series A notes, the 1984 year-end multiple would have been 18.41 times. On this basis, capital

1. Borrowing Base Components \$ in millions 470 Loss allowance 382 Future income taxes Ineligible assets Market value Preference Common

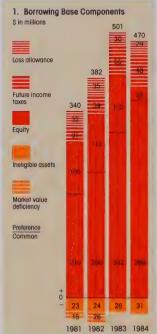
funds were sufficient to support \$3.6 billion in additional deposits, compared to \$3.9 billion a year ago.

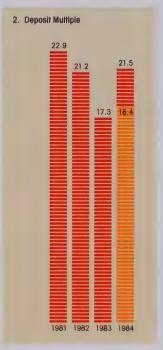
# CHART 3

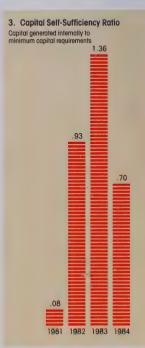
While deposit multiple is a measure of capital adequacy, the relationship between internal return on capital, calculated after dividend payments, and deposit growth denotes adequacy of profits. Internal return is derived from current year's earnings, funds set aside for paying future income taxes and additions to allowance for possible investment losses. These funds pay preference and common share dividends and provide a base for deposit growth. The extent to which these funds meet requirements is the internal capital self-sufficiency ratio.

In 1981 deposit growth and dividend requirements far exceeded capital generated internally, and profitability measured by return on both equity and capital funds was inadequate. Although outweighed by deposit growth in 1984, continued growth in profitability in 1982 to 1984 contributed to acceptable levels of achievement.

	1981	1982	1983	1984
Return on assets (based on internally generated capital)	0.288%	0.521%	0.818%	0.730%
Capital as per cent of assets	3.93%	4.07%	4.34%	4.37%
Internal return on capital	7.3%	12.8%	18.9%	16.7%
Portion retained after all dividends =	0.152	0.489	0.687	0.646
Internal return on capital retained	1.12%	6.27%	12.97%	10.79%
Growth in deposits	13.43%	6.72%	9.50%	15.32%
Internal capital self-sufficiency ratio	0.08	0.93	1.36	0.70







# **REAL ESTATE INVESTMENT PROPERTIES**

# TRUSCAN REALTY LIMITED, December 31, 1984

Property	Description		Net rentable square feet	Per cent owned	Cost	Appraised value	Depreciated value	1984 return on depreciated value (before intercompany eliminations)
HELD AS INVESTMENTS								
<b>British Columbia</b> Poco Place, Port Coquitlam Spall Plaza, Kelowna Canada Trust Tower, Vancouver	Shopping cent Shopping cent Office building	re	164,000 86,000 565,000	100 100 25	\$ 15,540,000 10,363,000 15,680,000	\$ 19,500,000 10,540,000 25,000,000	\$ 15,197,000 10,128,000 15,332,000	6.0% 9.0 10.1
Alberta Richmond Square, Calgary 10150-100th Street, Edmonton	Shopping cent Office building		84,000 45,000	100 100	6,988,000 1,967,000	7,600,000 3,300,000	6,831,000 1,378,000	10.4 16.1
Ontario	00		.5,555		.,,,,,,,,	2,222,222	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Supermall, Sudbury Byron Village Plaza, London Heart Lake Town Centre, Brampton Mall Road Centre, Sarnia Eastwood Plaza, London Canada Trust Square, Brantford MacKay Plaza, Brampton City Centre, London 110 Yonge Street, Toronto Cambridge Place, Cambridge Petrosar Building, Sarnia 305 King Street, Kitchener 220 Dundas Street, London 60 James Street, St. Catharines Bay & Front Streets, Toronto	Shopping cent Shopping cent Shopping cent Shopping cent Shopping cent Shopping cent Office building Office building Office building Office building Office building Office building	re re re re re	232,000 80,000 78,000 68,000 40,000 33,000 49,000 525,000 110,000 107,000 105,000 68,000 60,000	100 100 50 100 100 100 100 10 100 66 100 100 100	10,953,000 5,013,000 4,038,000 4,166,000 2,317,000 5,112,000 4,470,000 8,752,000 14,267,000 3,234,000 2,999,000 14,663,000	11,900,000 5,250,000 5,000,000 5,700,000 3,000,000 5,112,000 4,390,000 22,000,000 19,000,000 4,700,000 3,200,000 14,663,000	10,673,000 4,897,000 3,988,000 4,080,000 2,268,000 5,082,000 3,972,000 6,170,000 14,039,000 1,788,000 1,008,000 2,429,000 14,663,000	13.2 10.3 12.3 14.5 7.7 9.5 10.3 (1) 6.2 19.5 2.1 12.5 21.2 30.4 3.9
Other Locations	Office and reta	il	465,000		28,991,000	29,996,000	27,189,000	8.0
			3,101,000		\$171,457,000	211,887,000	159,473,000	10.0%
HELD FOR RESALE <b>British Columbia</b> Kennedy Heights, Delta	Shopping cent	re	160,000	100	\$ 11,550,000	14,800,000	11,343,000	8.5%
Other Locations	Shopping cent	re	94,000		3,562,000	3,700,000	3,352,000	7.8
	11 0		254,000		\$ 15,112,000	18,500,000	14,695,000	8.4%
			3,355,000					
Property	Description	Lots/ units		Per cent owned		Appraised value	Book value (3)	
HELD FOR DEVELOPMENT								
<b>British Columbia</b> Juniper Ridge, Kamloops Westwood Six, Port Coquitlam	Residential Commercial	411	200	100 100		7,500,000 4,930,000	7,892,000 3,672,000	
Alberta Millrise, Calgary	Residential	427	222	50		12,585,000	14,569,000	
Other Locations	Residential & Commercial	252	25			7,522,000	8,066,000	
Development						32,537,000	34,199,000	
Development and resale						\$262,924,000	48,894,000 \$208,367,000	
						\$202,924,000	\$200,307,000	

Developed or acquired in 1984 – return projected on full year basis.
 Project under development. Investment not included in calculating return on depreciated value.
 Cost less write-downs to date.



Clectronic transfer handles pre-authorized mortgage payments from Canada Trust accounts, without paper changing hands.??

Mary Shearman Ottawa Laurier at Metcalfe



"A computerized phone system cuts costs and increases communication effectiveness."?

Brian Stockman
Data Resources

# FIVE YEAR FINANCIAL ANALYSIS, year ended December 31

	1984	1983	1982	1981	1980
EARNINGS (as % of income)					
Income – taxable equivalent basis					
Investment	93.5%	93.2%	94.7%	94.8%	94.6%
Fees and net commissions Other	6.3	6.6 .2	5.1 .2	4.8 .4	5.1 .3
Other	100.0	100.0	100.0	100.0	100.0
	100.0	100.0	100.0	100.0	100.0
Expense Interest on deposits and notes and provision					
for possible investment losses	73.8	73.6	80.8	83.6	80.1
Salaries and employee benefits	8.4	8.7	7.5	6.8	7.7
Other	7.0	6.9	5.5	5.0	5.7
	89.2	89.2	93.8	95.4	93.5
Earnings before income taxes	10.8	10.8	6.2	4.6	6.5
Income taxes – taxable equivalent basis	5.4	5.4	3.1	2.2	3.2
Net earnings	5.4%	5.4%	3.1%	2.4%	3.3%
NET EARNINGS RATIOS					
To averaged					
Assets	.68%	66%	.44%	.34%	.40%
Common shareholders' equity – fully diluted	17.0%	16.8%	12.7%	10.5%	12.0%
Full-time equivalent employee	\$14,302	\$13,156	\$8,861	\$6,134	\$6,584
ASSETS, LIABILITIES AND EQUITY (as % of total assets)					
Assets Cash and short term notes	12.2%	15.4%	16.1%	12.5%	8.3%
Securities	21.1	16.0	13.6	11.2	13.1
Loans	63.5	65.2	66.8	73.9	76.7
Other investments	2.5	2.8	2.9	1.9	1.5
Land, premises and equipment	.7	.6	.6	.5	.4
	100.0%	100.0%	100.0%	100.0%	100.0%
Liabilities					
Deposits payable after notice	46.2%	47.0%	48.0%	47.6%	43.0%
Term deposits and notes	49.3	47.9	47.5	48.0	52.9
Total deposits and notes	95.5	94.9	95.5	95.6	95.9
Other liabilities	.3	.2	.2	.3	.2
Future income taxes	.6	.5	.4	.4	.5
Shareholders' equity	96.4 3.6	95.6 4.4	96.1 3.9	96.3 3.7	96.6 3.4
Shareholders equity	100.0%	100.0%	100.0%	100.0%	100.0%
	100.0%	100.0 %	100.0 %	100.0%	100.0%
RATIOS					
Loans to total deposits and notes	66.5%	68.7%	69.9%	77.3%	80.0%
Shareholders' equity to loans	5.7%	6.7%	5.9%	4.9%	4.4%
Deposit multiple  Professings share parties of shareholders' equity	21.5 x	17.3×	21.2 x	22.9 x	22.9 x
Preference share portion of shareholders' equity	8.2%	24.9%	31.1%	33.3%	29.0%
Dividends paid per common share as a percentage of attributable basic net earnings	27.8%	27.3%	44.0%	57.6%	53.9%
TABLE OF AVERAGE HOLDINGS (in millions)					
Investments					
Cash, short term notes and securities	\$ 2,913	\$2,850	\$2,402	\$1,894	\$1,477
Mortgages	4,945	4,492	4,444	4,746	4,515
Loans, real estate and receivables under equipment leases	2,714	1,953	1,884	1,465	857
Average investments	\$10,572	\$9,295	\$8,730	\$8,105	\$6,849
Deposits and notes	¢ 4100	t2 404	¢2 274	¢0.421	¢2.052
Demand	\$ 4,198	\$3,696	\$3,276	\$2,631	\$2,053

770

4,471

\$8,937

5,156

\$10,108

976

4,159

\$8,411

1,130

4,076

\$7,837

3,803

\$6,628

Computed principally on averaged daily balances

Cashable term

Average deposits and notes

# **FOURTH QUARTER CONSOLIDATED STATEMENT OF EARNINGS** *three months ended December 31*

(unaudited)

	1984	% Increase (Decrease)	1983	1982
Investment income Short term notes Securities Mortgages Loans and equipment leases Net real estate investment properties	\$ 37,726,000 63,032,000 165,584,000 65,254,000 2,933,000	14 63 16 26 (33)	\$ 33,122,000 38,610,000 143,251,000 51,941,000 4,366,000	\$ 50,489,000 29,707,000 148,957,000 64,240,000 3,330,000
Interest on deposits and notes	334,529,000 274,841,000	23 29	271,290,000 213,107,000	296,723,000 239,906,000
Net investment income Provision for possible investment losses	59,688,000 5,000,000	3 100	58,183,000 2,500,000	56,817,000 12,300,000
Net investment income after provision for possible investment losses	54,688,000	(2)	55,683,000	44,517,000
Fees Personal trust Pension and pooled trust funds Corporate trust Service	3,525,000 1,594,000 2,242,000 13,302,000	13 26 (12) 23	3,121,000 1,268,000 2,558,000 10,857,000	2,450,000 1,008,000 2,261,000 10,641,000
Net real estate sales commissions	20,663,000	<u>′ 16</u>	17,804,000	16,360,000
Real estate sales Real estate sales personnel	9,358,000 7,110,000	(4) (9)	9,777,000 7,824,000	8,776,000 6,618,000
	2,248,000	15	1,953,000	2,158,000
Other income	1,616,000	1	1,593,000	1,583,000
Earnings before operating expenses	79,215,000	3	77,033,000	64,618,000
Operating expenses Salaries, pension and other benefits Occupancy Computer, furniture and equipment Communications Stationery Advertising Insurance, commissions and fees Provincial taxes on capital Deposit insurance Other	29,988,000 6,995,000 7,096,000 2,298,000 1,348,000 4,141,000 2,203,000 521,000 706,000 1,650,000	12 23 21 20 34 82 36 (28) 10 (7)	26,818,000 5,698,000 5,875,000 1,921,000 1,008,000 2,279,000 1,624,000 723,000 642,000 1,780,000	25,768,000 4,433,000 5,411,000 1,440,000 802,000 1,499,000 711,000 355,000 1,903,000 44,131,000
Earnings before income taxes	22,269,000 1,405,000	(22) (85)	28,665,000 9,459,000	20,487,000 6,181,000
Income taxes  Net earnings	\$ 20,864,000	9	\$ 19,206,000	\$ 14,306,000
Attributed to Preference shares non-convertible Preference shares convertible Common shares	\$ 1,229,000 19,635,000	(45) 16	\$ 2,242,000 16,964,000	\$ 2,852,000 324,000 11,130,000
	\$ 20,864,000	9	\$ 19,206,000	\$ 14,306,000
Net earnings per common share — basic Net earnings per common share — fully diluted Dividends paid per common share	\$ .91 \$ .83 \$ .20	12 17 21	\$ .81 \$ .71 \$ .165	\$ .64 \$ .57 \$ .165
Net earnings ratios – annualized – to averaged Assets Common shareholders' equity – fully diluted	.72% 18.86%		.77% 18.87%	.62% 16.78%



Computerized employee payroll and benefit records allow quick and comprehensive access. 9

Bob Smith
Human Resources

THE PENSION PLAN OF CANADA TRUSTCO MORTGAGE COMPANY AND THE CANADA TRUST COMPANY

STATEMENT OF CONDITION	September 30,	December 31,	December 31,
	1984	1983	1982
Assets Investments Cash and short term notes Bonds and debentures Mortgages Stocks	\$10,190,000	\$ 3,213,000	\$ 6,163,000
	30,991,000	30,308,000	27,052,000
	6,948,000	7,140,000	11,134,000
	36,186,000	42,159,000	25,740,000
	\$84,315,000	\$82,820,000	\$70,089,000
Liabilities Accrued plan benefits Excess of assets over accrued plan benefits	\$77,059,000	\$70,946,000	\$63,882,000
	7,256,000	11,874,000	6,207,000
	\$84,315,000	\$82,820,000	\$70,089,000

# STATEMENT OF CHANGES IN ASSETS

nine months ended September 30, 1984			
and twelve months ended December 31, 1983 and 1982	Nine months ended	Twelve months ended	Twelve months ended
	September 30, 1984	December 31, 1983	December 31, 1982
Income	¢ 2.010.000	\$ 4,319,000	\$ 5,006,000
Interest Dividend	\$ 3,919,000 1,017,000	1,765,000	1,366,000
Net increase (decrease) in market value of	1,017,000	1,700,000	1,500,000
investments	(4,028,000)	6,341,000	3,626,000
	908,000	12,425,000	9,998,000
Contributions			
Company	1,106,000	1,137,000	4,333,000
Member	1,564,000	1,844,000	1,763,000
	2,670,000	2,981,000	6,096,000
	3,578,000	15,406,000	16,094,000
Expenditures			
Pension, termination and death benefits	1,958,000	2,553,000	2,088,000
Fees to The Canada Trust Company	125,000	122,000	139,000
	2,083,000	2,675,000	2,227,000
Increase in assets for period	1,495,000	12,731,000	13,867,000
Balance beginning of period	82,820,000	70,089,000	56,222,000
Balance end of period	\$84,315,000	\$82,820,000	\$70,089,000

# STATEMENT OF CHANGES IN ACCRUED PLAN BENEFITS

nine months ended September 30, 1984 and twelve months ended Nine months Twelve months Twelve months December 31, 1983 and 1982 ended ended ended September 30. December 31. December 31. 1984 1982 1983 Balance beginning of period \$57,968,000 \$70,946,000 \$63,882,000 Increase (decrease) during period 9,617,000 (2,553,000) Benefits accumulated 8.071.000 8,002,000 Benefits paid (1,958,000) (2,088,000)Balance end of period \$77,059,000 \$70,946,000 \$63,882,000

Approved on behalf of the trustee

- P.C. Maurice, Executive Vice-President, Finance and Investment Services
- J.D. Richardson, Executive Vice-President, Regional Operations
- J.H. Speake, Executive Vice-President, Client and Corporate Services

See notes to financial statements.

Att Speede

# **NOTES TO FINANCIAL STATEMENTS**

nine months ended September 30, 1984 and twelve months ended December 31, 1983 and 1982

1. Description of the plan

The plan is a contributory defined benefit plan open to all permanent full-time employees who satisfy certain eligibility requirements. Participation in the plan is mandatory following qualification.

2. Summary of significant accounting policies

Investments are recorded at market value and the net increase (decrease) in market value for the period is reflected in the statement of changes in assets. Accrued plan benefits are recorded as the actuarial present value of benefits in respect of service performed before the valuation date and all other accounts of the plan are recorded on the accrual basis.

## 3. Actuarial valuation

An actuarial valuation of the pension plan is performed annually using the accrued benefit method of funding which has been applied on a consistent basis.

4. Investments at market value	September 30, 1984	December 31, 1983	December 31, 1982
Cash Short term notes	\$ 1,222,000 8,968,000	\$ 493,000 2,720,000	\$ 2,486,000 3,677,000
	10,190,000	3,213,000	6,163,000
Bonds and debentures Canada Provincial Corporate	22,539,000 771,000 7,681,000	21,500,000 1,361,000 7,447,000	19,257,000 2,439,000 5,356,000
	30,991,000	30,308,000	27,052,000
Conventional mortgages	6,948,000	7,140,000	11,134,000
Stocks Preference Common	74,000 36,112,000	163,000 41,996,000	541,000 25,199,000
	36,186,000	42,159,000	25,740,000
	\$84,315,000	\$82,820,000	\$70,089,000

### **AUDITORS' REPORT**

To The Trustee of The Pension Plan of Canada Trustco Mortgage Company and The Canada Trust Company

We have examined the statement of condition of The Pension Plan of Canada Trustco Mortgage Company and The Canada Trust Company as at September 30, 1984, the statement of changes in assets and the statement of changes in accrued plan benefits for the nine months then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of the plan as at September 30, 1984, the changes in assets and the changes in accrued plan benefits for the nine months then ended in accordance with the accounting policies disclosed in note 2 applied on a basis consistent with that of the preceding year.

January 23, 1985 London, Canada Clarkson Gordon Chartered Accountants

### **ACTUARY'S REPORT**

I have examined The Pension Plan of Canada Trustco Mortgage Company and The Canada Trust Company as at September 30, 1984. My valuation was based on the accrued benefit method of funding and membership data supplied by the companies. In my opinion, the assumptions and methods employed are in accordance with generally accepted actuarial principles.

December 4, 1984 Toronto, Canada Bruce Miller William M. Mercer Limited



66 Staff effectiveness is improved as training through computer terminals supplements paper-based manuals. 37

Paul Crowley Grimsby Main at Christie



assist short and long term matching of assets and liabilities.

Kelley Hughson Asset-Liability Management

# EXECUTIVE AND SENIOR MANAGEMENT

One of our greatest assets is the strength of management. After each name, age and number of years service are shown. Average age is 46.1 years and average service is 18.2 years.

\*Arthur H. Mingay (65-47)
Chairman of the Board and
the Executive Committee

Mervyn L. Lahn (51-30) President and Chief Executive Officer

### REGIONAL

\*John D. Richardson (46-13) Executive Vice-President Regional Operations

### PACIFIC REGION

Regional Office Four Bentall Centre, Vancouver

Leo P. Sauve (53-21) Senior Vice-President

M. Suellen Levi (31-8)
Assistant Vice-President

W. Lindsay Somerville (42-15) Assistant Vice-President Manager, Vancouver Four Bentall Centre

Kenneth G. Rennie (39-19)

Assistant Vice-President Manager, Victoria View at Broad Peter A. Davidson (45-8)

Assistant Vice-President
Corporate Business Development

### PRAIRIE REGION

Regional Office 3rd Street at 5th S.W., Calgary

Kenneth J. McCubbin (46-14) Vice-President

David B. Gregory (37-11)
Assistant Vice-President

James T. McDougall (42-18) Assistant Vice-President Manager, Calgary 3rd Street at 5th S.W.

Ronald S. Clayton (42-16) Assistant Vice-President Manager, Edmonton

Manager, Edmonton 100th Street at 101A David W. James (40-7)

Assistant Vice-President Manager, Winnipeg Portage at Fort

Kenneth L. Sutherland (52-33) Assistant Vice-President Corporate Business Development

# SOUTHWESTERN ONTARIO REGION

Regional Office Dundas at Clarence, London

A. James Scafe (52-30)

D. Eric. MacMillan (50-31)
Assistant Vice-President

O. Evan Whitehead (51-32)
Assistant Vice-President
Manager, London City Centre Mall

Ron Moretto (34-13) Assistant Vice-President Manager, Windsor University at Victoria Herbert T. Lovett (46-15)

Herbert T. Lovett (46-15)
Assistant Vice-President
Corporate Business Development

# MIDWESTERN ONTARIO REGION

Regional Office King at Water, Kitchener

J. Terence Osbourne (55-28) Vice-President

Gary L. Ford (38-15)
Assistant Vice-President

James R. Wilken (48-23) Assistant Vice-President Manager, Kitchener King at Water

Wilfred W. Park (57-37)
Assistant Vice-President
Corporate Business Development

# METROPOLITAN TORONTO REGION

Regional Office Yonge at Adelaide, Toronto

G. L. (Jed) Purcell (51-3) Senior Vice-President

Charles C. Parsons (55-22) Vice-President Financial Services Branches

Liam S. O'Brian (56-18) Vice-President Corporate Relations

Donald W. Nichol (42-12)
Assistant Vice-President

Financial Services
Toronto Yonge at Adelaide

George Pace (52-36)
Assistant Vice-President
Trust Services

Robert B. James (55-20) Assistant Vice-President Corporate Business Development

# NORTHERN ONTARIO/ QUEBEC REGION

Regional Office Laurier at Metcalfe, Ottawa

Leonard W. Stoll (50-32) Vice-President

Michael D. Woeller (32-6)
Assistant Vice-President

W. Robert DeCelles (57-20)
Assistant Vice-President, Quebec

Robert D. M. Strachan (36-15) Assistant Vice-President Manager, Ottawa Laurier at Metcalfe

# HAMILTON/NIAGARA REGION

Regional Office King at Hughson, Hamilton

Gwyn E. Williams (47-26)
Vice-President

Warren C. Elliott (45-24)
Assistant Vice-President

Stephen C. Merrill (38-13)
Assistant Vice-President
Manager, Hamilton King at Hughson

# ATLANTIC REGION

Regional Office Quinpool at Monastery, Halifax

Donald W. Snyder (39-18) Assistant Vice-President Manager, Halifax Quinpool at Monastery

### **HEAD OFFICE**

Canada Trust Tower Dundas at Wellington, London

# CLIENT & CORPORATE SERVICES

Jack H. Speake (56-35)
Executive Vice-President

John L. Doran (48-21) Vice-President-Comptroller

Alan K. J. Bolam (38-4)
Assistant Vice-President
Accounting Services

Lawrence O. Philp (32-1) Assistant Vice-President Planning & Tax Services

Philip A. Heiland (54-13) Vice-President Trust & Corporate Services

\*Donald A. MacDonald (57-39) Assistant Vice-President Corporate Trust Services

J. Rory MacDonald (34-9)
Assistant Vice-President
Personal Trust Services

J. Murray Tonge (36-8) Assistant Vice-President Pension Trust Services

J. Brent Kelman (42-7)
Vice-President

John P. Bosak (41-22)

Assistant Vice-President
Data Processing Operations
Douglas R. Dolman (46-13)

Assistant Vice-President
Support Services
Robert T Panabaker (49-25)

Robert T. Panabaker (49-25) Assistant Vice-President Systems Development

James T. Lindores (52-16) Vice-President Special Projects

Stan A. Martin (38-17) Vice-President Savings Services

Robert P. Morneau (46-16) Assistant Vice-President RSP Savings Sean J. McNamara (42-17)
Vice-President
Card Services

Norman White (57-25)
Assistant Vice-President

Clearing Systems
Frank W. Pratt (43-18)
Vice-President
Marketing Services

Donald E. Park (34-12) Assistant Vice-President Advertising

Duncan F. Tilly (42-13) Vice-President Human Resources

John A. Whaley (44-3)
Assistant Vice-President
General Counsel & Assistant Secretary

# FINANCE & INVESTMENT SERVICES

\*Peter C. Maurice (47-12)

Executive Vice-President

\*W. James Blowers (51-31)
Vice-President
Trust Investments

\*Christopher M. Disney (42-8)
Assistant Vice-President
Fixed Income Investments

\*Richard B. Coles (38-5)
Vice-President
Corporate Logns

\*Ivor J. Thomas (39-3) Assistant Vice-President Corporate Loans

\*G. T. (Tom) Gunn (42-7) Assistant Vice-President Asset-Liability Management

\*Robert M. Overholt (45-14) Assistant Vice-President Residential Mortgages and Consumer Loans

\*William C. Thornhill (37-13)
Assistant Vice-President
Financial Administration

### REAL ESTATE SALES

Eugene L. Baillargeon (48-8)

### PROPERTY INVESTMENTS

John F. Schucht (40-19) Vice-President

J. Douglas Gibbings (41-23) Assistant Vice-President Building Services

### SECRETARY

C. Robert Clarke (64-35)

### AUDIT SERVICES

Robert E. Redgwell (51-26) Vice-President

\*Located at Executive Offices Canada Trust Building Yonge and Adelaide, Toronto

# FINANCIAL SERVICES BRANCHES

Total national branches: 208 Regional branches in brackets

\*Company owned

‡Company has ownership interest

## PACIFIC REGION (24)

BURNABY 5000 Kingsway Plaza

CLEARBROOK Meadow Fair Plaza

KELOWNA \*Harvey at Spall

LANGLEY Willowbrook Mall

NANAIMO Terminal Park Plaza

NEW WESTMINSTER 6th Street at 7th

PORT COQUITLAM
\*Lougheed at Westwood

PRINCE GEORGE \*Victoria at 5th

RICHMOND No. 3 Road at Cook Francis at No. 1 Road Lansdowne Park Mall No. 3 Road at Williams SURREY 152nd Street at 103rd

VANCOUVER ‡Four Bentall Centre ‡Cambie at 41st Denman at Comox 41st at Yew Main at Pender West Pender at Hornby

NORTH VANCOUVER Lonsdale at 19th

WEST VANCOUVER Park Royal Shopping Centre

VICTORIA \*View at Broad Quadra at McKenzie

WHITE ROCK Semiahmoo Shopping Centre

# PRAIRIE REGION (32)

BRANDON \*Rosser at 8th

CALGARY
3rd Street at 5th SW.
Centre Street N. at 12th
8th Ave. S.W. at 2nd
14th Street at Northmount N.W.
Market Mall Professional Building
Memorial Drive at 52nd N.E.
\*Richmond Square Mall
17th Ave. S.W. at 11th
Southcentre Mall

**EDMONTON** 

\*100th Street at 101A
Capilano Mall
Castle Downs Town Square
82nd Street at 130th
51st Ave. at 105th
Jasper at 115th
Millbourne Mall
156th Street at 87th
\*Whyte at 83rd

LETHBRIDGE \*3rd Ave. S. at 7th Park Meadow Mall

MEDICINE HAT \*3rd Street S.E. at 5th

MOOSE JAW 237 Main Street

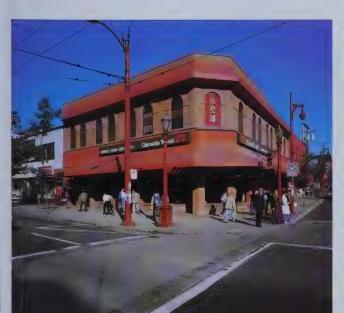
RED DEER Village Shopping Centre 50th Ave. at Bennett

REGINA 11th Ave. at Cornwall Albert at Gordon Albert North across from Northgate Mall

SASKATOON \*2nd Ave. S. at 21st

ST. ALBERT St. Albert Mall

WINNIPEG \*Portage at Fort Unicity Mall



Main at Pender, Vancouver, B.C.



Capilano Mall Edmonton, Alberta



Wonderland at Westmount Mall London, Ontario

### SOUTHWESTERN ONTARIO REGION (29)

CHATHAM

\*King at 3rd North Maple Mall

LEAMINGTON Talbot at Erie

LONDON

‡City Centre Mall Adelaide at Cheapside Bradlev at Ernest \*Commissioners at Boler

\*Dundas at Clarence \*Dundas at Clarke Road

Dundas at English Dundas at Talbot \*Huron at Highbury

\*Oxford near Hvde Park Road \*Oxford at Platt's Lane

\*Richmond at University \*Wellington at Base Line

\*Wonderland at Sherwood Forest Wonderland at Westmount Mall

\*Wortlev at Elmwood

**SARNIA** 

\*Christina at London Road \*Lambton Mall Road

Lochiel near Christina

ST. THOMAS \*Talbot at Elgin Elgin Mall

**STRATHROY** Caradoc at Ontario

WINDSOR University at Victoria Devonshire Mall \*Ouellette at Wyandotte Tecumseh at Ánnie

### MIDWESTERN ONTARIO REGION (31)

BARRIE

\*Dunlop at Memorial

**CAMBRIDGE** 

\*44 Main Street Franklin at Highway 8 John Galt Mall \*King at Westminster

COLLINGWOOD

\*Hurontario beside the Town Hall

**ELMIRA** 

\*53 Arthur Street

**FERGUS** 

\*St. Andrew at Tower

GUELPH

\*Wyndham at Cork

\*Scottsdale at Janefield Willow West Mall

\*Woolwich at Speedvale

KITCHENER

\*King at Water
\*Belmont at Claremont

Fairview Park Mall Forest Hill Plaza

\*King at Ontario

Market Sauare Pioneer Park Plaza Stanley Park Mall Strasburg at Blockline

LISTOWEL. Listowel Plaza, 975 Wallace N.

**NEW HAMBURG** \*Huron at Union

**ORANGEVILLE** Orangeville Mall

OWEN SOUND \*985-2nd Ave. E. STRATFORD

\*Downie at Albert

WATERLOO

\*Erb at King Conestoga Mall
\*Weber at Lincoln Westmount Place

WOODSTOCK

\*Dundas at Brock

### HAMILTON/NIAGARA REGION (35)

ANCASTER

Wilson west of Fiddler's Green

BRANTFORD

\*King George at Charing Cross

BURLINGTON

\*Brant at Caroline Burlington Mall Guelph Line at Upper Middle New at Appleby Line Plains Road at King

DELHI

Church at Oueen

**DUNDAS** 

\*King at Sydenham

DUNNVILLE \*Lock at Oueen

FORT ERIE

\*70 Jarvis Street

**GRIMSBY** 

\*Main at Christie

HALTON HILLS (GEORGETOWN)

\*Main at James



Mohawk at Magnolia Hamilton, Ontario



McCowan at Highway 7 Markham, Ontario



Huron at Union, New Hamburg, Ontario

HAMILTON

Centre Mall
Eastgate Square
Fennell at Upper Ottawa
Fennell at Upper Wentworth
Jackson Square
King at Rosedale
Mohawk at Magnolia
\*Upper James at Mohawk

MILTON

\*Main at Charles

NIAGARA FALLS \*Queen at St. Clair

Town & Country Plaza
Niagara Square

**OAKVILLE** 

\*Lakeshore at Trafalgar Oakville Place

PORT COLBORNE Clarence at Elm

CINCOL

\*Norfolk at Young Simcoe Mall

ST. CATHARINES \*James at King

Grantham Plaza Pen Centre

\*Main at Cross

METROPOLITAN TORONTO REGION (37)

**BRAMPTON** 

\*Main at Queen Bramalea City Centre Shoppers' World Mall MARKHAM

\*McCowan at Highway 7

MISSISSAUGA

\*Highway 10 south of 5 Burnhamthorpe at Erin Mills Meadowvale Town Centre Square One

**OSHAWA** 

\*Simcoe at King

TORONTO CENTRAL

\*Yonge at Adelaide Bloor at Bathurst Dundas between University and Spadina

\*Eglinton west of Avenue Road \*St. Clair at Yonge Yonge at Erskine

TORONTO EAST

Don Mills Centre
\*Kingston Road east of McCowan
Lawrence at Burrview
Lawrence at Golf Club Road
Lawrence at Pharmacy
Shoppers' World, 3003 Danforth
Warden Woods Mall

TORONTO NORTH

Avenue Road south of Fairlawn Fairview Mall 5400 Yonge south of Finch Finch at Birchmount Finch east of Bayview Hillcrest Mall Sheppard east of Warden St. Andrews Plaza, The Links Road

TORONTO WEST

\*Bloor at Jopling Bloor at Islington Bloor east of Royal York Islington at Rathburn Markland Wood Plaza Richview Plaza, Eglinton west of Islington Royal York north of Eglinton NORTHERN ONTARIO OUEBEC REGION (18)

CORNWALL Cornwall Square

KAPUSKASING Model City Mall

KINGSTON

\*Princess at Wellington Bath at Gardiners Princess at Bath

KIRKLAND LAKE

\*51 Government Road W.

MONTREAL

800 Dorchester Boulevard W.

NEW LISKEARD Timiskaming Square

NORTH BAY Fraser at McIntyre North Bay Mall

**OTTAWA** 

Laurier at Metcalfe \*Bank at Heron \*Merivale north of Meadowlands \*Pretoria Bridge at The Driveway Richmond at Carling Westgate Shopping Centre

SUDBURY

\*Cedar at Durham

TIMMINS

\*Third at Cedar

ATLANTIC REGION (2)

HALIFAX

Quinpool at Monastery

SAINT JOHN

\*King at Canterbury



Pretoria Bridge at The Driveway, Ottawa, Ontario



King at Canterbury Saint John, New Brunswick

### REAL ESTATE OFFICES

Total national offices: 69 Regional offices in brackets

\*Company owned ±Company has ownership interest

### PRAIRIE REGION (15)

BRANDON \*819 Rosser Ave

CALGARY Midpark Way S.E. near MacLeod Trail Northgate Village Ranchlands Blvd. N.W. at Nosehill \*Richmond Square 2515-90th Ave. S.W. 665-8th Street S.W. (Commercial) Willow Park Village 10816 Mackeod Trail

**EDMONTON** 10020-101A Ave. (Commercial) Primrose Shopping Centre Saddleback Road west of 111th Street

RED DEER Village Shopping Centre 6320-50th Ave.

ST ALBERT Rivercrest Plaza, 367 St. Albert Road

SHERWOOD PARK Sherwood Park Inn

WINNIPEG Pembina Hwy. at Hector

### SOUTHWESTERN ONTARIO REGION (13)

LONDON

\*Byron Shopping Centre Dundas at Colborne (Commercial) \*Huron at Highbury Pall Mall at Richmond Sherwood Forest Mall Wellington at Bradley Wharncliffe at Commissioners Wonderland at Westmount Mall

NORWICH Stover near Main

**SARNIA** \*Lambton Mall Road

ST. THOMAS \*Talbot at Elgin

**STRATHROY** Caradoc at Ontario

WOODSTOCK Dundas at Burtch

### MIDWESTERN ONTARIO AND HAMILTON/NIAGARA REGION (25)

BRANTFORD King George at Forsythe

BURLINGTON Fairview at Walker's Line

CAMBRIDGE Hespeler Road at Bishop \*King at Westminster \*Main at Ainslie

DUNDAS \*King at Sydenham

**ELMIRA** \*53 Arthur Street CUEL PH \*Wvndham at Cork

HAMILTON Centennial Parkway north of Oueenston Upper James south of Fennell

**HANOVER** 10th near 7th

KITCHENER Highland Road east of Westmount \*King at Water \*King at Water (Commercial) Stanley Park Mall Strasburg at Blockline

**NEW HAMBURG** Peel at Huron

NIAGARA FALLS \*Oueen at St. Clair

**OWEN SOUND** \*985-2nd Ave. E.

ST. CATHARINES Welland at Clark

STRATFORD Ontario at Waterloo

WATERLOO Conestoga Mall \*Weber at Lincoln Westmount Place

WELLAND \*Main at Cross

# CENTRAL ONTARIO REGION (16)

BRAMPTON Bramalea Road at Steeles \*Main at Oueen

HALTON HILLS (GEORGETOWN) \*Main at lames

MISSISSAUGA \*Highway 10 south of 5

NEPEAN 1514 Merivale Road

OAKVILLE \*Trafalgar at Lakeshore

ORANGEVILLE Broadway near First

**OSHAWA** \*Simcoe at Bond

OTTAWA Hampton Park Plaza

RICHMOND HILL Hillcrest Mall

TORONTO NORTH Bavview at Cummer Sheppard east of Warden Woodbine north of Steeles (Commercial)

TORONTO WEST Bloor near Royal York Dixon at Martingrove (Commercial) \*Eglinton west of Avenue Road



Byron Shopping Centre London, Ontario



